

Return of Private Foundation

or Section 4947(a)(1) Trust Treated as Private Foundation

Do not enter social security numbers on this form as it may be made public.
Go to www.irs.gov/Form990PF for instructions and the latest information.

2021

Open to Public Inspection

Form **990-PF**

Department of the Treasury
Internal Revenue Service

For calendar year 2021 or tax year beginning _____, and ending _____

Name of foundation GEORGE FAMILY FOUNDATION		A Employer identification number 41-1730855
Number and street (or P.O. box number if mail is not delivered to street address) 1818 OLIVER AVENUE SOUTH	Room/suite 2	B Telephone number 612-377-3356
City or town, state or province, country, and ZIP or foreign postal code MINNEAPOLIS, MN 55405		C If exemption application is pending, check here <input type="checkbox"/>
G Check all that apply: <input type="checkbox"/> Initial return <input type="checkbox"/> Initial return of a former public charity <input type="checkbox"/> Final return <input type="checkbox"/> Amended return <input type="checkbox"/> Address change <input type="checkbox"/> Name change		D 1. Foreign organizations, check here <input type="checkbox"/> 2. Foreign organizations meeting the 85% test, check here and attach computation <input type="checkbox"/>
H Check type of organization: <input checked="" type="checkbox"/> Section 501(c)(3) exempt private foundation <input type="checkbox"/> Section 4947(a)(1) nonexempt charitable trust <input type="checkbox"/> Other taxable private foundation		E If private foundation status was terminated under section 507(b)(1)(A), check here <input type="checkbox"/>
I Fair market value of all assets at end of year (from Part II, col. (c), line 16) \$ 77,801,558.	J Accounting method: <input checked="" type="checkbox"/> Cash <input type="checkbox"/> Accrual <input type="checkbox"/> Other (specify) _____ (Part I, column (d), must be on cash basis.)	F If the foundation is in a 60-month termination under section 507(b)(1)(B), check here <input type="checkbox"/>

Part I Analysis of Revenue and Expenses <small>(The total of amounts in columns (b), (c), and (d) may not necessarily equal the amounts in column (a).)</small>		(a) Revenue and expenses per books	(b) Net investment income	(c) Adjusted net income	(d) Disbursements for charitable purposes (cash basis only)
Revenue	1 Contributions, gifts, grants, etc., received	7,536,976.		N/A	
	2 Check <input type="checkbox"/> if the foundation is not required to attach Sch. B				
	3 Interest on savings and temporary cash investments	266,698.	266,698.		STATEMENT 1
	4 Dividends and interest from securities	701,056.	701,056.		STATEMENT 2
	5a Gross rents				
	b Net rental income or (loss)				
	6a Net gain or (loss) from sale of assets not on line 10	1,342,700.			
	b Gross sales price for all assets on line 6a 3,921,743.				
	7 Capital gain net income (from Part IV, line 2)		1,361,145.		
	8 Net short-term capital gain				
	9 Income modifications				
	10a Gross sales less returns and allowances				
b Less: Cost of goods sold					
c Gross profit or (loss)					
11 Other income	464.	184,471.		STATEMENT 3	
12 Total. Add lines 1 through 11	9,847,894.	2,513,370.			
Operating and Administrative Expenses	13 Compensation of officers, directors, trustees, etc.	328,896.	0.		328,896.
	14 Other employee salaries and wages	176,399.	0.		176,399.
	15 Pension plans, employee benefits	49,198.	0.		49,198.
	16a Legal fees STMT 4	209.	0.		209.
	b Accounting fees STMT 5	32,212.	0.		32,212.
	c Other professional fees STMT 6	422,370.	201,066.		221,304.
	17 Interest				
	18 Taxes STMT 7	67,274.	0.		31,758.
	19 Depreciation and depletion	1,292.	0.		
	20 Occupancy	30,677.	0.		30,677.
	21 Travel, conferences, and meetings	15,908.	0.		15,908.
	22 Printing and publications				
	23 Other expenses STMT 8	108,279.	0.		108,279.
	24 Total operating and administrative expenses. Add lines 13 through 23	1,232,714.	201,066.		994,840.
	25 Contributions, gifts, grants paid	3,994,075.			3,994,075.
26 Total expenses and disbursements. Add lines 24 and 25	5,226,789.	201,066.		4,988,915.	
27 Subtract line 26 from line 12:					
a Excess of revenue over expenses and disbursements	4,621,105.				
b Net investment income (if negative, enter -0-)		2,312,304.			
c Adjusted net income (if negative, enter -0-)			N/A		

Application for Automatic Extension of Time To File an Exempt Organization Return

Department of the Treasury
Internal Revenue Service

▶ **File a separate application for each return.**
▶ **Go to www.irs.gov/Form8868 for the latest information.**

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

Type or print	Name of exempt organization or other filer, see instructions. GEORGE FAMILY FOUNDATION	Taxpayer identification number (TIN) 41-1730855
File by the due date for filing your return. See instructions.	Number, street, and room or suite no. If a P.O. box, see instructions. 1818 OLIVER AVENUE SOUTH, 2	
	City, town or post office, state, and ZIP code. For a foreign address, see instructions. MINNEAPOLIS, MN 55405	

Enter the Return Code for the return that this application is for (file a separate application for each return) 0 4

Application Is For	Return Code	Application Is For	Return Code
Form 990 or Form 990-EZ	01	Form 1041-A	08
Form 4720 (individual)	03	Form 4720 (other than individual)	09
Form 990-PF	04	Form 5227	10
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11
Form 990-T (trust other than above)	06	Form 8870	12
Form 990-T (corporation)	07		

SEAN MALONE

- The books are in the care of ▶ 1818 OLIVER AVENUE S - MINNEAPOLIS, MN 55405

Telephone No. ▶ 612-377-3302

Fax No. ▶ _____

- If the organization does not have an office or place of business in the United States, check this box
- If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) _____. If this is for the whole group, check this box . If it is for part of the group, check this box and attach a list with the names and TINs of all members the extension is for.

1 I request an automatic 6-month extension of time until NOVEMBER 15, 2022, to file the exempt organization return for the organization named above. The extension is for the organization's return for:

▶ calendar year 2021 or

▶ tax year beginning _____, and ending _____.

2 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return Final return Change in accounting period

3a If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions.	3a	\$	29,934.
b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.	3b	\$	25,934.
c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions.	3c	\$	4,000.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions.

Part II Balance Sheets		Attached schedules and amounts in the description column should be for end-of-year amounts only.		
		Beginning of year	End of year	
		(a) Book Value	(b) Book Value	(c) Fair Market Value
Assets	1 Cash - non-interest-bearing	934,334.	5,211,778.	5,211,778.
	2 Savings and temporary cash investments			
	3 Accounts receivable			
	Less: allowance for doubtful accounts			
	4 Pledges receivable			
	Less: allowance for doubtful accounts			
	5 Grants receivable			
	6 Receivables due from officers, directors, trustees, and other disqualified persons			
	7 Other notes and loans receivable			
	Less: allowance for doubtful accounts			
	8 Inventories for sale or use			
	9 Prepaid expenses and deferred charges			
	10a Investments - U.S. and state government obligations STMT 9	2,036,164.	6,414,618.	6,258,454.
	b Investments - corporate stock STMT 10	21,978,087.	12,144,829.	21,703,320.
	c Investments - corporate bonds STMT 11	12,391,287.	8,296,846.	8,503,072.
	11 Investments - land, buildings, and equipment: basis			
Less: accumulated depreciation				
12 Investments - mortgage loans				
13 Investments - other STMT 12	5,847,829.	15,827,518.	36,119,581.	
14 Land, buildings, and equipment: basis	5,353.			
Less: accumulated depreciation	1,766.	5,353.	5,353.	
15 Other assets (describe)				
16 Total assets (to be completed by all filers - see the instructions. Also, see page 1, item I)	43,189,467.	47,900,942.	77,801,558.	
Liabilities	17 Accounts payable and accrued expenses			
	18 Grants payable			
	19 Deferred revenue			
	20 Loans from officers, directors, trustees, and other disqualified persons			
	21 Mortgages and other notes payable			
	22 Other liabilities (describe STATEMENT 13)	483,410.	573,780.	
23 Total liabilities (add lines 17 through 22)	483,410.	573,780.		
Net Assets or Fund Balances	Foundations that follow FASB ASC 958, check here and complete lines 24, 25, 29, and 30.			
	24 Net assets without donor restrictions			
	25 Net assets with donor restrictions			
	Foundations that do not follow FASB ASC 958, check here			
	26 Capital stock, trust principal, or current funds	0.	0.	
	27 Paid-in or capital surplus, or land, bldg., and equipment fund	0.	0.	
	28 Retained earnings, accumulated income, endowment, or other funds	42,706,057.	47,327,162.	
	29 Total net assets or fund balances	42,706,057.	47,327,162.	
30 Total liabilities and net assets/fund balances	43,189,467.	47,900,942.		

Part III Analysis of Changes in Net Assets or Fund Balances

1 Total net assets or fund balances at beginning of year - Part II, column (a), line 29 (must agree with end-of-year figure reported on prior year's return)	1	42,706,057.
2 Enter amount from Part I, line 27a	2	4,621,105.
3 Other increases not included in line 2 (itemize)	3	0.
4 Add lines 1, 2, and 3	4	47,327,162.
5 Decreases not included in line 2 (itemize)	5	0.
6 Total net assets or fund balances at end of year (line 4 minus line 5) - Part II, column (b), line 29	6	47,327,162.

Part IV Capital Gains and Losses for Tax on Investment Income

(a) List and describe the kind(s) of property sold (for example, real estate, 2-story brick warehouse; or common stock, 200 shs. MLC Co.)	(b) How acquired P - Purchase D - Donation	(c) Date acquired (mo., day, yr.)	(d) Date sold (mo., day, yr.)
1a PUBLICLY TRADED SECURITIES	P		
b GS MEZZANINE PARTNERS V L.P.	P		
c WEST STREET CAPITAL PARTNERS VII, PARALLEL L.P.	P		
d			
e			

(e) Gross sales price	(f) Depreciation allowed (or allowable)	(g) Cost or other basis plus expense of sale	(h) Gain or (loss) ((e) plus (f) minus (g))
a 3,883,862.		2,541,162.	1,342,700.
b		19,436.	-19,436.
c 37,881.			37,881.
d			
e			

Complete only for assets showing gain in column (h) and owned by the foundation on 12/31/69.			(l) Gains (Col. (h) gain minus col. (k), but not less than -0-) or Losses (from col. (h))
(i) FMV as of 12/31/69	(j) Adjusted basis as of 12/31/69	(k) Excess of col. (i) over col. (j), if any	
a			1,342,700.
b			-19,436.
c			37,881.
d			
e			

2 Capital gain net income or (net capital loss) { If gain, also enter in Part I, line 7 If (loss), enter -0- in Part I, line 7 }	2	1,361,145.
3 Net short-term capital gain or (loss) as defined in sections 1222(5) and (6): If gain, also enter in Part I, line 8, column (c). See instructions. If (loss), enter -0- in Part I, line 8 }	3	N/A

Part V Excise Tax Based on Investment Income (Section 4940(a), 4940(b), or 4948 - see instructions)

1a Exempt operating foundations described in section 4940(d)(2), check here <input type="checkbox"/> and enter "N/A" on line 1. Date of ruling or determination letter: _____ (attach copy of letter if necessary - see instructions)	1	32,141.
b All other domestic foundations enter 1.39% (0.0139) of line 27b. Exempt foreign organizations, enter 4% (0.04) of Part I, line 12, col. (b) _____		
2 Tax under section 511 (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	2	0.
3 Add lines 1 and 2	3	32,141.
4 Subtitle A (income) tax (domestic section 4947(a)(1) trusts and taxable foundations only; others, enter -0-)	4	0.
5 Tax based on investment income. Subtract line 4 from line 3. If zero or less, enter -0-	5	32,141.
6 Credits/Payments:		
a 2021 estimated tax payments and 2020 overpayment credited to 2021	6a	31,709.
b Exempt foreign organizations - tax withheld at source	6b	0.
c Tax paid with application for extension of time to file (Form 8868)	6c	4,000.
d Backup withholding erroneously withheld	6d	0.
7 Total credits and payments. Add lines 6a through 6d	7	35,709.
8 Enter any penalty for underpayment of estimated tax. Check here <input checked="" type="checkbox"/> if Form 2220 is attached	8	0.
9 Tax due. If the total of lines 5 and 8 is more than 7, enter amount owed	9	
10 Overpayment. If line 7 is more than the total of lines 5 and 8, enter the amount overpaid	10	3,568.
11 Enter the amount of line 10 to be: Credited to 2022 estimated tax ▶ 3,568. Refunded ▶	11	0.

Part VI-A Statements Regarding Activities

		Yes	No
1a	During the tax year, did the foundation attempt to influence any national, state, or local legislation or did it participate or intervene in any political campaign?		X
1b	Did it spend more than \$100 during the year (either directly or indirectly) for political purposes? See the instructions for the definition If the answer is "Yes" to 1a or 1b, attach a detailed description of the activities and copies of any materials published or distributed by the foundation in connection with the activities.		X
1c	Did the foundation file Form 1120-POL for this year?		X
d	Enter the amount (if any) of tax on political expenditures (section 4955) imposed during the year: (1) On the foundation. ▶ \$ _____ 0. (2) On foundation managers. ▶ \$ _____ 0.		
e	Enter the reimbursement (if any) paid by the foundation during the year for political expenditure tax imposed on foundation managers. ▶ \$ _____ 0.		
2	Has the foundation engaged in any activities that have not previously been reported to the IRS?		X
3	Has the foundation made any changes, not previously reported to the IRS, in its governing instrument, articles of incorporation, or bylaws, or other similar instruments? If "Yes," attach a conformed copy of the changes		X
4a	Did the foundation have unrelated business gross income of \$1,000 or more during the year?	X	
4b	If "Yes," has it filed a tax return on Form 990-T for this year?	X	
5	Was there a liquidation, termination, dissolution, or substantial contraction during the year?		X
6	Are the requirements of section 508(e) (relating to sections 4941 through 4945) satisfied either: • By language in the governing instrument, or • By state legislation that effectively amends the governing instrument so that no mandatory directions that conflict with the state law remain in the governing instrument?	X	
7	Did the foundation have at least \$5,000 in assets at any time during the year? If "Yes," complete Part II, col. (c), and Part XIV	X	
8a	Enter the states to which the foundation reports or with which it is registered. See instructions. ▶ _____ <u>MN</u>		
8b	If the answer is "Yes" to line 7, has the foundation furnished a copy of Form 990-PF to the Attorney General (or designate) of each state as required by <i>General Instruction G</i> ? If "No," attach explanation	X	
9	Is the foundation claiming status as a private operating foundation within the meaning of section 4942(j)(3) or 4942(j)(5) for calendar year 2021 or the tax year beginning in 2021? See the instructions for Part XIII. If "Yes," complete Part XIII		X
10	Did any persons become substantial contributors during the tax year? If "Yes," attach a schedule listing their names and addresses		X
11	At any time during the year, did the foundation, directly or indirectly, own a controlled entity within the meaning of section 512(b)(13)? If "Yes," attach schedule. See instructions		X
12	Did the foundation make a distribution to a donor advised fund over which the foundation or a disqualified person had advisory privileges? If "Yes," attach statement. See instructions		X
13	Did the foundation comply with the public inspection requirements for its annual returns and exemption application?	X	
	Website address ▶ <u>N/A</u>		
14	The books are in care of ▶ <u>SEAN MALONE</u> Telephone no. ▶ <u>612-377-3302</u> Located at ▶ <u>1818 OLIVER AVENUE S, MINNEAPOLIS, MN</u> ZIP+4 ▶ <u>55405</u>		
15	Section 4947(a)(1) nonexempt charitable trusts filing Form 990-PF in lieu of Form 1041 - check here <input type="checkbox"/> and enter the amount of tax-exempt interest received or accrued during the year ▶ <u>15</u> N/A		
16	At any time during calendar year 2021, did the foundation have an interest in or a signature or other authority over a bank, securities, or other financial account in a foreign country?		X
	See the instructions for exceptions and filing requirements for FinCEN Form 114. If "Yes," enter the name of the foreign country ▶ _____		

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required

File Form 4720 if any item is checked in the "Yes" column, unless an exception applies.

	Yes	No
1a During the year, did the foundation (either directly or indirectly):		
(1) Engage in the sale or exchange, or leasing of property with a disqualified person?	1a(1)	X
(2) Borrow money from, lend money to, or otherwise extend credit to (or accept it from) a disqualified person?	1a(2)	X
(3) Furnish goods, services, or facilities to (or accept them from) a disqualified person?	1a(3)	X
(4) Pay compensation to, or pay or reimburse the expenses of, a disqualified person?	1a(4)	X
(5) Transfer any income or assets to a disqualified person (or make any of either available for the benefit or use of a disqualified person)?		
(6) Agree to pay money or property to a government official? (Exception. Check "No" if the foundation agreed to make a grant to or to employ the official for a period after termination of government service, if terminating within 90 days.)	1a(5)	X
b If any answer is "Yes" to 1a(1)-(6), did any of the acts fail to qualify under the exceptions described in Regulations section 53.4941(d)-3 or in a current notice regarding disaster assistance? See instructions	1a(6)	X
c Organizations relying on a current notice regarding disaster assistance, check here	1b	X
d Did the foundation engage in a prior year in any of the acts described in 1a, other than excepted acts, that were not corrected before the first day of the tax year beginning in 2021?	1d	X
2 Taxes on failure to distribute income (section 4942) (does not apply for years the foundation was a private operating foundation defined in section 4942(j)(3) or 4942(j)(5)):		
a At the end of tax year 2021, did the foundation have any undistributed income (Part XII, lines 6d and 6e) for tax year(s) beginning before 2021?	2a	X
If "Yes," list the years ▶ _____, _____, _____, _____		
b Are there any years listed in 2a for which the foundation is not applying the provisions of section 4942(a)(2) (relating to incorrect valuation of assets) to the year's undistributed income? (If applying section 4942(a)(2) to all years listed, answer "No" and attach statement - see instructions.)	2b	N/A
c If the provisions of section 4942(a)(2) are being applied to any of the years listed in 2a, list the years here. ▶ _____, _____, _____, _____		
3a Did the foundation hold more than a 2% direct or indirect interest in any business enterprise at any time during the year?	3a	X
b If "Yes," did it have excess business holdings in 2021 as a result of (1) any purchase by the foundation or disqualified persons after May 26, 1969; (2) the lapse of the 5-year period (or longer period approved by the Commissioner under section 4943(c)(7)) to dispose of holdings acquired by gift or bequest; or (3) the lapse of the 10-, 15-, or 20-year first phase holding period? (Use Form 4720, Schedule C, to determine if the foundation had excess business holdings in 2021.)	3b	N/A
4a Did the foundation invest during the year any amount in a manner that would jeopardize its charitable purposes?	4a	X
b Did the foundation make any investment in a prior year (but after December 31, 1969) that could jeopardize its charitable purpose that had not been removed from jeopardy before the first day of the tax year beginning in 2021?	4b	X

Part VI-B Statements Regarding Activities for Which Form 4720 May Be Required (continued)

	Yes	No
5a During the year, did the foundation pay or incur any amount to:		
(1) Carry on propaganda, or otherwise attempt to influence legislation (section 4945(e))?		X
(2) Influence the outcome of any specific public election (see section 4955); or to carry on, directly or indirectly, any voter registration drive?		X
(3) Provide a grant to an individual for travel, study, or other similar purposes?		X
(4) Provide a grant to an organization other than a charitable, etc., organization described in section 4945(d)(4)(A)? See instructions	X	
(5) Provide for any purpose other than religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals?		X
b If any answer is "Yes" to 5a(1)-(5), did any of the transactions fail to qualify under the exceptions described in Regulations section 53.4945 or in a current notice regarding disaster assistance? See instructions		X
c Organizations relying on a current notice regarding disaster assistance, check here <input type="checkbox"/>		
d If the answer is "Yes" to question 5a(4), does the foundation claim exemption from the tax because it maintained expenditure responsibility for the grant? SEE STATEMENT 15	X	
If "Yes," attach the statement required by Regulations section 53.4945-5(d).		
6a Did the foundation, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
b Did the foundation, during the year, pay premiums, directly or indirectly, on a personal benefit contract? If "Yes" to 6b, file Form 8870.		X
7a At any time during the tax year, was the foundation a party to a prohibited tax shelter transaction?		X
b If "Yes," did the foundation receive any proceeds or have any net income attributable to the transaction? N/A		
8 Is the foundation subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		X

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors

1 List all officers, directors, trustees, and foundation managers and their compensation.

(a) Name and address	(b) Title, and average hours per week devoted to position	(c) Compensation (If not paid, enter -0-)	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
SEE STATEMENT 14		328,896.	29,870.	0.

2 Compensation of five highest-paid employees (other than those included on line 1). If none, enter "NONE."

(a) Name and address of each employee paid more than \$50,000	(b) Title, and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans and deferred compensation	(e) Expense account, other allowances
STEPHEN MANUSZAK - 1818 OLIVER AVE. S, MINNEAPOLIS, MN 55405	PROGRAM OFFICER 40.00	95,517.	9,058.	0.
ROBIN M. BARKER - 1818 OLIVER AVE. S, MINNEAPOLIS, MN 55405	GRANTS AND ADMINISTRATIVE MANAGER 40.00	86,418.	12,020.	0.

Total number of other employees paid over \$50,000 0

Part VII Information About Officers, Directors, Trustees, Foundation Managers, Highly Paid Employees, and Contractors *(continued)*

3 Five highest-paid independent contractors for professional services. If none, enter "NONE."

(a) Name and address of each person paid more than \$50,000	(b) Type of service	(c) Compensation
GOLDMAN SACHS & CO. 71 S. WACKER DR, SUITE 500, CHICAGO, IL 60606	INVESTMENT CONSULTING	201,066.
SARAH LUTMAN, LUTMAN & ASSOCIATES 1161 SELBY AVENUE, #1, ST. PAUL, MN 55104	PRESIDENT SEARCH AND SUCCESSION PLANNING	65,000.
SUBTLE ENERGY GROUP LLP - 2845 WASHINGTON STREET #2, SAN FRANCISCO, CA 94115	PARTNERSHIP FEE FOR THE SUBTLE ENERGY COLLECTIVE	60,000.

Total number of others receiving over \$50,000 for professional services **0**

Part VIII-A Summary of Direct Charitable Activities

List the foundation's four largest direct charitable activities during the tax year. Include relevant statistical information such as the number of organizations and other beneficiaries served, conferences convened, research papers produced, etc.	Expenses
1 NONE	0.
2	
3	
4	

Part VIII-B Summary of Program-Related Investments

Describe the two largest program-related investments made by the foundation during the tax year on lines 1 and 2.	Amount
1 NONE	0.
2	
All other program-related investments. See instructions.	
3 NONE	0.
Total. Add lines 1 through 3	0.

Part IX Minimum Investment Return (All domestic foundations must complete this part. Foreign foundations, see instructions.)

1 Fair market value of assets not used (or held for use) directly in carrying out charitable, etc., purposes:			
a	Average monthly fair market value of securities	1a	67,439,533.
b	Average of monthly cash balances	1b	2,035,800.
c	Fair market value of all other assets (see instructions)	1c	
d	Total (add lines 1a, b, and c)	1d	69,475,333.
e	Reduction claimed for blockage or other factors reported on lines 1a and 1c (attach detailed explanation)	1e	0.
2	Acquisition indebtedness applicable to line 1 assets	2	0.
3	Subtract line 2 from line 1d	3	69,475,333.
4	Cash deemed held for charitable activities. Enter 1.5% (0.015) of line 3 (for greater amount, see instructions)	4	1,042,130.
5	Net value of noncharitable-use assets. Subtract line 4 from line 3	5	68,433,203.
6	Minimum investment return. Enter 5% (0.05) of line 5	6	3,421,660.

Part X Distributable Amount (see instructions) (Section 4942(j)(3) and (j)(5) private operating foundations and certain foreign organizations, check here and do not complete this part.)

1	Minimum investment return from Part IX, line 6	1	3,421,660.
2a	Tax on investment income for 2021 from Part V, line 5	2a	32,141.
b	Income tax for 2021. (This does not include the tax from Part V.)	2b	1,176.
c	Add lines 2a and 2b	2c	33,317.
3	Distributable amount before adjustments. Subtract line 2c from line 1	3	3,388,343.
4	Recoveries of amounts treated as qualifying distributions	4	0.
5	Add lines 3 and 4	5	3,388,343.
6	Deduction from distributable amount (see instructions)	6	0.
7	Distributable amount as adjusted. Subtract line 6 from line 5. Enter here and on Part XII, line 1	7	3,388,343.

Part XI Qualifying Distributions (see instructions)

1 Amounts paid (including administrative expenses) to accomplish charitable, etc., purposes:			
a	Expenses, contributions, gifts, etc. - total from Part I, column (d), line 26	1a	4,988,915.
b	Program-related investments - total from Part VIII-B	1b	0.
2	Amounts paid to acquire assets used (or held for use) directly in carrying out charitable, etc., purposes	2	
3 Amounts set aside for specific charitable projects that satisfy the:			
a	Suitability test (prior IRS approval required)	3a	
b	Cash distribution test (attach the required schedule)	3b	
4	Qualifying distributions. Add lines 1a through 3b. Enter here and on Part XII, line 4	4	4,988,915.

Part XII Undistributed Income (see instructions)

	(a) Corpus	(b) Years prior to 2020	(c) 2020	(d) 2021
1 Distributable amount for 2021 from Part X, line 7				3,388,343.
2 Undistributed income, if any, as of the end of 2021:				
a Enter amount for 2020 only			0.	
b Total for prior years:		0.		
3 Excess distributions carryover, if any, to 2021:				
a From 2016	2,930,297.			
b From 2017	2,130,779.			
c From 2018	2,423,598.			
d From 2019	2,304,986.			
e From 2020	3,103,403.			
f Total of lines 3a through e	12,893,063.			
4 Qualifying distributions for 2021 from Part XI, line 4: ▶ \$ 4,988,915.				
a Applied to 2020, but not more than line 2a ...			0.	
b Applied to undistributed income of prior years (Election required - see instructions) ...		0.		
c Treated as distributions out of corpus (Election required - see instructions) **	1,600,572.			
d Applied to 2021 distributable amount				3,388,343.
e Remaining amount distributed out of corpus	0.			
5 Excess distributions carryover applied to 2021 (If an amount appears in column (d), the same amount must be shown in column (a).)	0.			0.
6 Enter the net total of each column as indicated below:				
a Corpus. Add lines 3f, 4c, and 4e. Subtract line 5	14,493,635.			
b Prior years' undistributed income. Subtract line 4b from line 2b		0.		
c Enter the amount of prior years' undistributed income for which a notice of deficiency has been issued, or on which the section 4942(a) tax has been previously assessed		0.		
d Subtract line 6c from line 6b. Taxable amount - see instructions		0.		
e Undistributed income for 2020. Subtract line 4a from line 2a. Taxable amount - see instr. ...			0.	
f Undistributed income for 2021. Subtract lines 4d and 5 from line 1. This amount must be distributed in 2022				0.
7 Amounts treated as distributions out of corpus to satisfy requirements imposed by section 170(b)(1)(F) or 4942(g)(3) (Election may be required - see instructions)	7,536,976.			
8 Excess distributions carryover from 2016 not applied on line 5 or line 7	0.			
9 Excess distributions carryover to 2022. Subtract lines 7 and 8 from line 6a	6,956,659.			
10 Analysis of line 9:				
a Excess from 2017 ...	2,030,015.			
b Excess from 2018 ...	2,423,598.			
c Excess from 2019 ...	2,304,986.			
d Excess from 2020 ...	198,060.			
e Excess from 2021 ...				

Part XIII Private Operating Foundations (see instructions and Part VI-A, question 9) N/A

1 a If the foundation has received a ruling or determination letter that it is a private operating foundation, and the ruling is effective for 2021, enter the date of the ruling ▶

b Check box to indicate whether the foundation is a private operating foundation described in section 4942(j)(3) or 4942(j)(5)

	Tax year				(e) Total
	(a) 2021	(b) 2020	(c) 2019	(d) 2018	
2 a Enter the lesser of the adjusted net income from Part I or the minimum investment return from Part IX for each year listed					
b 85% (0.85) of line 2a					
c Qualifying distributions from Part XI, line 4, for each year listed					
d Amounts included in line 2c not used directly for active conduct of exempt activities					
e Qualifying distributions made directly for active conduct of exempt activities. Subtract line 2d from line 2c					
3 Complete 3a, b, or c for the alternative test relied upon:					
a "Assets" alternative test - enter:					
(1) Value of all assets					
(2) Value of assets qualifying under section 4942(j)(3)(B)(i)					
b "Endowment" alternative test - enter 2/3 of minimum investment return shown in Part IX, line 6, for each year listed					
c "Support" alternative test - enter:					
(1) Total support other than gross investment income (interest, dividends, rents, payments on securities loans (section 512(a)(5)), or royalties)					
(2) Support from general public and 5 or more exempt organizations as provided in section 4942(j)(3)(B)(iii)					
(3) Largest amount of support from an exempt organization					
(4) Gross investment income					

Part XIV Supplementary Information (Complete this part only if the foundation had \$5,000 or more in assets at any time during the year-see instructions.)

1 Information Regarding Foundation Managers:

a List any managers of the foundation who have contributed more than 2% of the total contributions received by the foundation before the close of any tax year (but only if they have contributed more than \$5,000). (See section 507(d)(2).)

SEE STATEMENT 17

b List any managers of the foundation who own 10% or more of the stock of a corporation (or an equally large portion of the ownership of a partnership or other entity) of which the foundation has a 10% or greater interest.

NONE

2 Information Regarding Contribution, Grant, Gift, Loan, Scholarship, etc., Programs:

Check here if the foundation only makes contributions to preselected charitable organizations and does not accept unsolicited requests for funds. If the foundation makes gifts, grants, etc., to individuals or organizations under other conditions, complete items 2a, b, c, and d.

a The name, address, and telephone number or email address of the person to whom applications should be addressed:

b The form in which applications should be submitted and information and materials they should include:

c Any submission deadlines:

d Any restrictions or limitations on awards, such as by geographical areas, charitable fields, kinds of institutions, or other factors:

Part XIV **Supplementary Information** (continued)

3 Grants and Contributions Paid During the Year or Approved for Future Payment				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution **	Amount
Name and address (home or business)				
a Paid during the year				
ACADEMIC CONSORTIUM FOR INTEGRATIVE MEDICINE & HEALTH PO BOX 2216 LAKE OSWEGO, OR 97035		PC	BREAKING NEWS BRIEFING & INTERNATIONAL CONGRESS ON INTEGRATIVE MEDICINE AND HEALTH	35,000.
ACADEMY OF INTEGRATIVE HEALTH & MEDICINE 6919 LA JOLLA BLVD LA JOLLA, CA 92037-5427		PC	SOCIAL IMPACT SCHOLARS PROGRAM FOR GEORGE FELLOWS IN MINNESOTA	50,000.
AFP - MINNESOTA CHAPTER 6600 CITY WEST PARKWAY, SUITE 300 EDEN PRAIRIE, MN 55344		PC	AFP/NATIONAL PHILANTHROPY DAY IN HONOR OF PENNY AND BILL GEORGE	5,000.
AMHERST COLLEGE PO BOX 5000 AMHERST, MA 01002		PC	CORE MISSION SUPPORT	4,000.
APPETITE FOR CHANGE 1200 WEST BROADWAY AVENUE #250 MINNEAPOLIS, MN 55411-2572		PC	CORE MISSION SUPPORT	10,000.
Total SEE CONTINUATION SHEET(S) ▶ 3a				3,994,075.
b Approved for future payment				
ACADEMY OF INTEGRATIVE HEALTH & MEDICINE 6919 LA JOLLA BLVD LA JOLLA, CA 92037-5427		PC	SOCIAL IMPACT SCHOLARS PROGRAM FOR GEORGE FELLOWS IN MINNESOTA	50,000.
ALIGHT 1325 QUINCY STREET NE SUITE A1 MINNEAPOLIS, MN 55413		PC	UKRAINE CRISIS	10,000.
AMERICA SCORES BAY AREA 1460 MISSION STREET SAN FRANCISCO, CA 93103		PC	CORE MISSION SUPPORT	15,000.
Total SEE CONTINUATION SHEET(S) ▶ 3b				3,791,467.

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
AUBURN SEMINARY 475 RIVERSIDE DRIVE, SUITE 1800 NEW YORK, NY 10115-0002		PC	TO SUPPORT THE SOJOURNER TRUTH LEADERSHIP CIRCLE: THE SANKOFA YEAR	50,000.
AUDUBON CALIFORNIA 220 MONTGOMERY STREET SUITE 1000 SAN FRANCISCO, CA 94104-3402		PC	IN SUPPORT OF GENERAL OPERATING FOR THE RICHARDSON BAY AUDUBON CENTER & SANCTUARY.	25,000.
BEACON INTERFAITH HOUSING COLLABORATIVE 2610 UNIVERSITY AVENUE W, SUITE 100 ST. PAUL, MN 55114		PC	CORE MISSION SUPPORT	15,000.
BETA PSI FOUNDATION 1151 HAMMOND DR NE SUITE 240 ATLANTA, GA 30346-1524		PC	IN SUPPORT OF THE LEADERSHIP FOR LIFE PROGRAM.	30,000.
BETTER ANGELS 420 LEXINGTON AVENUE, ROOM 1706 NEW YORK, NY 10170		PC	IN SUPPORT OF GENERAL OPERATIONS ON BEHALF OF PENNY GEORGE.	2,500.
BETTY FORD ALPINE GARDENS 522 SOUTH FRONTAGE ROAD EAST VAIL, CO 81657		PC	CORE MISSION SUPPORT	10,000.
BIG CITY MOUNTAINEERS 710 19TH STREET, SUITE 120 GOLDEN, CO 80401-5843		PC	IN SUPPORT OF THE WOMEN & GIRLS EXPEDITIONS AND CAMPS IN THE BOUNDARY WATERS PROGRAM.	15,000.
CAFE MOMENTUM 1510 PACIFIC AVENUE DALLAS, TX 75201		PC	CORE MISSION SUPPORT	25,000.
CARINGBRIDGE PO BOX 6032 ALBERT LEA, MN 56007-6632		PC	IN HONOR OF TIM & GAYLE OBER ON BEHALF OF PENNY GEORGE.	3,000.
CARLETON COLLEGE 1 NORTH COLLEGE STREET NORTHFIELD, MN 55057		PC	IN SUPPORT OF THE ALUMNI FUND: CARLETON COLLEGE FINANCIAL AID 25TH ALUMNI REUNION MATCHING GRANT.	25,000.
Total from continuation sheets				3,890,075.

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
CAROLINA FOR KIBERA 301 PITTSBORO STREET, CAMPUS BOX 5145 CHAPEL HILL, NC 27599-5145		PC	CORE MISSION SUPPORT	5,000.
CARSON'S VILLAGE 2904 FLOYD STREET, SUITE B DALLAS, TX 75204		PC	CORE MISSION SUPPORT	500.
CHANTICLEER 1668 BUSH STREET SAN FRANCISCO, CA 94109		PC	CORE MISSION SUPPORT	5,000.
CHILDREN'S HEARTLINK 5075 ARCADIA AVENUE MINNEAPOLIS, MN 55436-2306		PC	CORE MISSION SUPPORT	15,000.
CITY OF SKATE 4639 HUMBOLDT AVENUE SOUTH MINNEAPOLIS, MN 55419-5264		PC	CORE MISSION SUPPORT	5,000.
COLLEGE POSSIBLE 755 PRIOR AVENUE, SUITE 200 SAINT PAUL, MN 55104		PC	CORE MISSION SUPPORT	25,000.
COMMUNIDADES LATINAS UNIDAS EN SERVICIO INC. 797 EAST 7TH STREET SAINT PAUL, MN 55106		PC	IN SUPPORT OF YOUTH IN ACTION (YA!) - JOVENES EN ACCION	10,000.
COMMUNITY PARTNERS FOR COLLEGE MATCH LOCKBOX #741265, 2706 MEDIA CENTER DRIVE LOS ANGELES, CA 90065-1733		PC	IN SUPPORT OF HARLEY FRANKEL SCHOLARSHIP FUND ON BEHALF OF BILL GEORGE.	10,000.
COMPASSION & CHOICES PO BOX 485 ETNA, NH 03750-0485		PC	CORE MISSION SUPPORT	25,000.
CONSERVATION CORPS MINNESOTA & IOWA 60 PLATO BLVD EAST ST. PAUL, MN 55107-1827		PC	IN SUPPORT OF THE SUMMER YOUTH CORPS PROGRAM.	15,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
CRAIG HOSPITAL FOUNDATION 3425 S. CLARKSON STREET ENGLEWOOD, CO 80113		PC	CORE MISSION SUPPORT	5,000.
CULTURAL WELLNESS CENTER 2025 PORTLAND AVE MINNEAPOLIS, MN 55404		PC	TO SUPPORT A CULTURAL WELLNESS APPROACH IN SOUTH MINNEAPOLIS.	25,000.
DESTINY ARTS CENTER 970 GRACE AVENUE OAKLAND, CA 94608		PC	CORE MISSION SUPPORT	22,500.
DUNWOODY COLLEGE OF TECHNOLOGY 818 DUNWOODY BLVD MINNEAPOLIS, MN 55403		PC	IN SUPPORT OF SCHOLARSHIPS FOR THREE GEORGE SCHOLARS PARTICIPATING IN THE WOMEN IN TECHNICAL	30,000.
EAGLE VALLEY LAND TRUST PO BOX 3016 EDWARDS, CO 81632		PC	CORE MISSION SUPPORT	15,000.
EARL E. BAKKEN CENTER FOR SPIRITUALITY & HEALING C510 MAYO MEMORIAL BUILDING MMC 505, 420 DELAWARE STREET SE MINNEAPOLIS, MN 55455		PC	CORE MISSION SUPPORT	25,000.
EAST BOSTON SOCIAL CENTERS 68 CENTRAL SQUARE BOSTON, MA 02128		PC	CORE MISSION SUPPORT	5,000.
EDUCATION OPENS DOORS 2804 SWISS AVENUE DALLAS, TX 75204		PC	CORE MISSION SUPPORT	20,000.
END IN MIND PROJECT 4202 GRAND AVENUE SOUTH MINNEAPOLIS, MN 55409		PC	CORE MISSION SUPPORT	25,000.
ENRICHING LIVES THROUGH MUSIC PO BOX 1133 SAN RAFAEL, CA 94977		PC	CORE MISSION SUPPORT	22,500.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
EVANGELICAL REFORMED UNITED CHURCH OF CHRIST 15 WEST CHURCH STREET FREDERICK, MD 21701		PC	CORE MISSION SUPPORT	10,000.
EVERYTOWN FOR GUN SAFETY SUPPORT FUND INC. PO BOX 3886 NEW YORK, NY 10163		PC	CORE MISSION SUPPORT	30,000.
FAIRVOTE MN FOUNDATION PO BOX 19440 MINNEAPOLIS, MN 55419-0440		PC	RANKED CHOICE VOTING	15,000.
FAITH IN PUBLIC LIFE PO BOX #33668 WASHINGTON, DC 20033		PC	CORE MISSION SUPPORT	25,000.
FAITH IN TEXAS 1111 W. MOCKINGBIRD LANE, SUITE 260 DALLAS, TX 75247		PC	CORE MISSION SUPPORT	1,000.
FAMILY TREE CLINIC 1919 NICOLLET AVENUE MINNEAPOLIS, MN 55403		PC	CREATION OF AN INTEGRATIVE HEALTHCARE MODEL AT THE CLINIC	20,000.
FREEDOM HOUSE 1850 M STREET NW, 11TH FLOOR WASHINGTON, DC 20036		PC	CORE MISSION SUPPORT	5,000.
GEORGETOWN UNIVERSITY OFFICE OF GIFT ADMINISTRATION, DEPARTMENT 0734 WASHINGTON, DC 20073-0734		PC	CENTER ON FAITH JUSTICE	10,000.
GEORGIA TECH FOUNDATION 313 FERST DRIVE ATLANTA, GA 30332-0535		PC	GEORGE FELLOWS FOR ISYE GRADUATE STUDENTS IN THE AREA OF HEALTH SYSTEM	40,000.
GEORGIA TECH FOUNDATION 760 SPRING STREET, NW, SUITE 400 ATLANTA, GA 30308		PC	GEORGE FELLOWS FOR WOMEN IN ENGINEERING	30,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
GEORGIA TECH FOUNDATION 760 SPRING STREET, NW, SUITE 400 ATLANTA, GA 30308		PC	ISYE GEORGE FELLOWS LEADERSHIP PROGRAM	88,000.
GIRL SCOUTS OF NORTHEAST TEXAS 6001 SUMMERIDE DRIVE, SUITE 101 DALLAS, TX 75252		PC	STEM PROGRAMMING	15,000.
GIRLS INC. OF METROPOLITAN DALLAS 2040 EMPIRE CENTRAL DALLAS, TX 75235		PC	CORE MISSION SUPPORT	10,000.
GIRLVENTURES 119 FILBERT STREET OAKLAND, CA 94607		PC	CORE MISSION SUPPORT	10,000.
GIRLVENTURES 119 FILBERT STREET OAKLAND, CA 94607		PC	OUTDOOR ADVENTURES AND LEADERSHIP PROGRAMS	10,000.
GLOBAL CITIZEN YEAR 1625 CLAY STREET, SUITE 400 OAKLAND, CA 94612		PC	FINANCIAL NEEDS FOR PARTICIPANTS THAT COME FROM MINNESOTA OR DALLAS, TEXAS	33,000.
GLOBAL MINNESOTA 1901 UNIVERSITY AVENUE SE MINNEAPOLIS, MN 55414		PC	CORE MISSION SUPPORT	15,000.
GRANTMAKERS IN HEALTH 1100 CONNECTICUT AVE, SUITE 1200 WASHINGTON, DC 20036-4110		PC	FUNDING PARTNER & GIH CHAMPION FOR 2021	3,575.
GREENHILL SCHOOL 4141 SPRING VALLEY RD ADDISON, TX 75001		PC	CORE MISSION SUPPORT	5,000.
GUTHRIE THEATER 818 SOUTH 2ND STREET MINNEAPOLIS, MN 55415		PC	2021-2022 ANNUAL FUND	25,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
HARVARD BUSINESS SCHOOL TEELE HALL BOSTON, MA 02163		PC	GEORGE LEADERSHIP FELLOWSHIP PROGRAM	25,000.
HUMAN RIGHTS CAMPAIGN FOUNDATION 1640 RHODE ISLAND AVENUE N.W. WASHINGTON, DC 20036-3278		PC	CORE MISSION SUPPORT	1,000.
INQUIRING SYSTEMS, INC. 101 BROOKWOOD AVENUE, SUITE 204 SANTA ROSA, CA 95404		PC	THE BIOFIELD COLLECTIVE FOR THE RESEARCH FELLOWSHIP PROGRAM AND MAPPING PROJECT	50,000.
INSTITUTE FOR PROFESSIONAL EDUCATION 140 HUGUENOT STREET, FL 3RD NEW ROCHELLE, NY 10801-5215		PC	JACM SPECIAL ISSUE	20,000.
INTERFAITH AMERICA 141 WEST JACKSON BOULEVARD, SUITE 3200 CHICAGO, IL 60604		PC	CORE MISSION SUPPORT	50,000.
IRREDUCIBLE GRACE FOUNDATION 585 FULLER AVENUE SAINT PAUL, MN 55103		PC	CORE MISSION SUPPORT	25,000.
ISAIAH 2356 UNIVERSITY AVE W, SUITE 405 SAINT PAUL, MN 55114		PC	BUILDING AN INCLUSIVE AND EQUITABLE MINNESOTA	20,000.
JOHNS HOPKINS UNIVERSITY SAIS 1740 MASSACHUSETTS AVE, NW WASHINGTON, DC 20036		PC	SAIS PROGRAM	3,000.
JUNIOR PLAYERS GUILD 12225 GREENVILLE AVENUE, SUITE 1020 DALLAS, TX 75243		PC	CORE MISSION SUPPORT	10,000.
JUXTAPOSITION ARTS INC. 2007 EMERSON AVE N MINNEAPOLIS, MN 55411		PC	CORE MISSION SUPPORT	15,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
KARUNA-SHECHEN 237 WEST 35TH STREET, SUITE 1101 NEW YORK, NY 10001		PC	SHECHEN CLINICS IN NEPAL, INDIA & BHUTAN	25,000.
LUNDSTRUM PERFORMING ARTS 1617 N 2ND STREET MINNEAPOLIS, MN 55411		PC	CORE MISSION SUPPORT	20,000.
MACPHAIL CENTER FOR MUSIC 501 SOUTH 2ND STREET MINNEAPOLIS, MN 55401		PC	NORTH MINNEAPOLIS PROGRAMS	15,000.
MARIN CHARITABLE 336 BON AIR CENTER, #465 GREENBRAE, CA 94904		PC	CORE MISSION SUPPORT	2,500.
MARIN COUNTRY DAY SCHOOL 5221 PARADISE DRIVE CORTE MADERA, CA 94925		PC	CORE MISSION SUPPORT	15,000.
MARNITA'S TABLE 2136 PENN AVENUE SOUTH MINNEAPOLIS, MN 55405		PC	CORE MISSION SUPPORT	50,000.
MAYO CLINIC 200 FIRST STREET SW ROCHESTER, MN 55905		PC	MAYO CENTER FOR WOMEN'S HEALTHY CENTER	525,000.
MIND & LIFE INSTITUTE 977 SEMINOLE TRAIL, PMB 363 CHARLOTTESVILLE, VA 22901		PC	CORE MISSION SUPPORT	25,000.
MINDFUL LIFE PROJECT 124 WASHINGTON AVENUE, SUITE B RICHMOND, CA 94801		PC	CORE MISSION SUPPORT	30,000.
MINNEAPOLIS PARKS FOUNDATION 4800 MINNEHAHA AVENUE SOUTH MINNEAPOLIS, MN 55417		PC	CORE MISSION SUPPORT	20,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
MINNEAPOLIS PATHWAYS 3115 HENNEPIN AVENUE SOUTH MINNEAPOLIS, MN 55408		PC	CORE MISSION SUPPORT & FALL 2021 SPEAKER SERIES	17,500.
MINNEAPOLIS SOCIETY OF FINE ARTS 2400 THIRD AVENUE SOUTH MINNEAPOLIS, MN 55404		PC	ANNUAL FUND	15,000.
MINNESOTA COUNCIL OF CHURCHES 122 WEST FRANKLIN AVENUE, SUITE 100 MINNEAPOLIS, MN 55404		PC	CORE MISSION SUPPORT	25,000.
MINNESOTA LANDSCAPE ARBORETUM FOUNDATION 3675 ARBORETUM DRIVE CHASKA, MN 55318-9613		PC	ENVIRONMENTAL EDUCATION PROGRAMS	10,000.
MINNESOTA LANDSCAPE ARBORETUM FOUNDATION 3675 ARBORETUM DRIVE CHASKA, MN 55318-9613		PC	CORE MISSION SUPPORT	10,000.
MINNESOTA ORCHESTRA 111 NICOLLET MALL MINNEAPOLIS, MN 55403		PC	CORE MISSION SUPPORT	15,000.
MINNESOTA PUBLIC RADIO 1721 IRVING AVENUE SOUTH MINNEAPOLIS, MN 55403		PC	ANNUAL FUND	15,000.
MINNESOTA PUBLIC RADIO PO BOX 70870 ST. PAUL, MN 55170-9788		PC	THE GOOD LEADER PROJECT	35,000.
MN COUNCIL ON FOUNDATIONS 800 WASHINGTON AVENUE N, SUITE 703 MINNEAPOLIS, MN 55401-1167		PC	2021 MEMBERSHIP DUES	10,000.
NATIONAL PARKS CONSERVATION ASSOCIATION 321 E. MAIL STREET, SUITE 424 BOZEMAN, MT 59047		PC	PROTECTING AND CONNECTING WILDLIFE AND COMMUNITIES OF THE GREATER YELLOWSTONE ECOSYSTEM TO ADDRESS	100,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
NORTH TEXAS FOOD BANK 3677 MAPLESHADE LANE PLANO, TX 75075		PC	CORE MISSION SUPPORT	12,500.
ONE HEART WORLD-WIDE 8141 EL EXTENSO CT SAN DIEGO, CA 92119		PC	CORE MISSION SUPPORT	1,000.
OPERATION HOPE, INC. 707 WILSHIRE BLVD, SUITE 3030 LOS ANGELES, CA 90017		PC	CORE MISSION SUPPORT	5,000.
OUR LADY OF GRACE CHURCH 5071 EDEN AVENUE EDINA, MN 55436		PC	RISE AND SHINE SCHOLARSHIP FUND/OLAG	5,000.
PAGE EDUCATION FOUNDATION 901 N 3RD STREET SUITE 355 MINNEAPOLIS, MN 55401		PC	CORE MISSION SUPPORT AND IMPACT STUDY	40,000.
PENNY GEORGE INSTITUTE FOUNDATION 3915 GOLDEN VALLEY ROAD, MAIL ROUTE 78003 MINNEAPOLIS, MN 55422		PC	ADVANCING WHOLE PERSON CARE THROUGH PRACTITIONER TRAININGS	15,000.
PLANNED PARENTHOOD OF GREATER TEXAS 7424 GREENVILLE AVE, SUITE 206 DALLAS, TX 75231		PC	CORE MISSION SUPPORT	30,000.
PLANNED PARENTHOOD OF NORTH CENTRAL STATES 671 VANDALIA STREET SAINT PAUL, MN 55114		PC	COMMUNITY RESOURCE SCAN AND SOCIAL NETWORK ANALYSIS IN MN, ND AND SD	25,000.
PLANNED PARENTHOOD OF NORTH CENTRAL STATES 671 VANDALIA STREET SAINT PAUL, MN 55114		PC	PEER EDUCATION AND COMMUNITY ASSESSMENT: EMPOWERING A VITAL GENERATION PROGRAM	75,000.
POECTIC PO BOX 132633 DALLAS, TX 75313		PC	CORE MISSION SUPPORT	15,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PRESIDENT AND FELLOWS OF HARVARD COLLEGE 79 JOHN F. KENNEDY STREET, #123 CAMBRIDGE, MA 02138		PC	GEORGE LEADERSHIP FELLOWSHIP FUND	155,000.
PROJECT SUCCESS ONE GROVELAND TERRACE MINNEAPOLIS, MN 55403-1172		PC	CORE MISSION SUPPORT	30,000.
RIPPLE EFFECT IMAGES 12110 SUNSET HILLS ROAD, SUITE 600 RESTON, VA 20190		PC	CORE MISSION SUPPORT	25,000.
SAINT PAUL & MINNESOTA FOUNDATION 101 5TH STREET E, SUITE 2400 ST. PAUL, MN 55101		PC	THE ITASCA PROJECT'S MINNESOTA YOUNG AMERICAN LEADERS PROGRAM	25,000.
SAVERLIFE 235 MONTGOMERY STREET, E 1050 SAN FRANCISCO, CA 94104		PC	CORE MISSION SUPPORT	5,000.
SIGMA CHI FOUNDATION 1714 HINMAN AVENUE EVANSTON, IL 60201		PC	SIGMA CHI ONLINE PROGRAM	25,000.
SOJOURNERS 408 C STREET NORTHEAST WASHINGTON, DC 20002		PC	CORE MISSION SUPPORT	100,000.
SOMALI SUCCESS SCHOOL 2812 EAST 26TH STREET MINNEAPOLIS, MN 55406		PC	CORE MISSION SUPPORT	35,000.
SPOON FOUNDATION 135 SE MAIN STREET, SUITE 201 PORTLAND, OR 97214		PC	CORE MISSION SUPPORT	1,000.
TERGAR INTERNATIONAL 1621 E HENNEPIN AVENUE, SUITE 210 MINNEAPOLIS, MN 55414		PC	JOY OF LIVING PROGRAM EXPANSION AND UPGRADE	20,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
TERGAR INTERNATIONAL 1621 E HENNEPIN AVENUE, SUITE 210 MINNEAPOLIS, MN 55414		PC	CORE MISSION SUPPORT	10,000.
TEXAS MEDICAL INSTITUTE OF TECHNOLOGY 305 N HEATHERWILDE BLVD #440 PFLUGERVILLE, TX 78660		PC	HOLIDAY LIFEGUARD PROGRAM	5,000.
TEXAS PUBLIC RADIO - KERA 3000 HARRY HIENS BLVD DALLAS, TX 75201		PC	ANNUAL FUND	500.
TEXAS WOMEN'S FOUNDATION 8150 NORTH CENTRAL EXPRESSWAY, SUITE 110 DALLAS, TX 75206		PC	CORE MISSION SUPPORT	1,000.
THE CARTER CENTER ONE COPENHILL, 453 JOHN LEWIS FREEDOM PARKWAY NE ATLANTA, GA 30307		PC	EDUCATIONAL INTERNSHIP PROGRAM	50,000.
THE COOKIE CART, INC. 1119 W BROADWAY AVENUE MINNEAPOLIS, MN 55411-2505		PC	CORE MISSION SUPPORT	20,000.
THE DALLAS FOUNDATION 6911 BEXAR STREET DALLAS, TX 75215		PC	IN SUPPORT OF THE NORTH TEXAS ALLIANCE TO REDUCE UNINTENDED PREGNANCY IN TEENS	2,000.
THE DALLAS FOUNDATION 6911 BEXAR STREET DALLAS, TX 75215		PC	TO SUPPORT GENERAL OPERATIONS FOR BONTON FARMS.	25,000.
THE HOCKADAY SCHOOL 11600 WELCH ROAD DALLAS, TX 75229		PC	CORE MISSION SUPPORT	5,000.
THE LOPPET FOUNDATION, INC. 1301 THEODORE WIRTH PARKWAY MINNEAPOLIS, MN 55422		PC	YOUTH ADVENTURES PROGRAMS FOR YOUTH IN NORTH MINNEAPOLIS	25,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
THE LOPPET FOUNDATION, INC. 1301 THEODORE WIRTH PARKWAY MINNEAPOLIS, MN 55422		PC	CORE MISSION SUPPORT	10,000.
THE NATURE CONSERVANCY 1101 W RIVER PKWY, SUITE 200 MINNEAPOLIS, MN 55415		PC	RESILIENT WATERS IN MINNESOTA PROGRAM	20,000.
THE ON BEING PROJECT 1619 HENNEPIN AVENUE SOUTH MINNEAPOLIS, MN 55403		PC	CIVIL CONVERSATIONS & SOCIAL HEALING INITIATIVE	100,000.
THE SANNEH FOUNDATION 2090 CONWAY STREET SAINT PAUL, MN 55119		PC	CORE MISSION SUPPORT	30,000.
TIDES CENTER ATTN: ACCOUNTS RECEIVABLE - IM4US-PROJECT 3043, PO BOX 399385 SAN FRANCISCO, CA 94139-9385		PC	CORE MISSION SUPPORT & CONFERENCE FOR IM4US	25,000.
TWIN CITIES PUBLIC TELEVISION 172 EAST FOURTH STREET ST. PAUL, MN 55101		PC	ANNUAL FUND	15,000.
UCSF - DEPT. OF OTOLARYNGOLOGY UCSF FOUNDATION, PO BOX 45339 SAN FRANCISCO, CA 94145		PC	DEPARTMENT OF OTOLARYNGOLOGY - HEAD AND NECK SURGERY	5,000.
UCSF FOUNDATION LOCKBOX 45339 SAN FRANCISCO, CA 94145-0339		PC	OSHER CENTER EXCELLENCE FUND FOR PROGRAM ACTIVITIES RELATED TO THE AREA OF INTEGRATIVE HEALTH AND	4,000.
UCSF FOUNDATION UCSF FOUNDATION, PO BOX 45339 SAN FRANCISCO, CA 94145-0339		PC	URI PROGRAM	5,000.
UNITED STATES OF CARE CAMPAIGN 1015 15TH STREET NW, #600 WASHINGTON, DC 20005		PC	CORE MISSION SUPPORT AND INTERNSHIP & FELLOWSHIP PROGRAM	50,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)				
Recipient	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
Name and address (home or business)				
UNITED WAY OF METROPOLITAN DALLAS 1800 NORTH LAMAR STREET, DALLAS, TX 75202		PC	SOCIAL INNOVATION ACCELERATOR PROGRAM	5,000.
UNIVERSITY OF MINNESOTA FOUNDATION HUMPHREY SCHOOL OF PUBLIC AFFAIRS, PO BOX 860266 MINNEAPOLIS, MN 55486		PC	SCHOLARSHIPS FOR WOMEN AND LEADERS OF COLOR IN THE NONPROFIT SECTOR FOR THE HUMPHREY POLICY	25,000.
UNIVERSITY OF MINNESOTA FOUNDATION HUMPHREY SCHOOL OF PUBLIC AFFAIRS, PO BOX 860266 MINNEAPOLIS, MN 55486		PC	MONDALE DIALOGUE SERIES	5,000.
UNIVERSITY OF ST. THOMAS 2115 SUMMIT AVENUE SAINT PAUL, MN 55105		PC	ST. THOMAS SCHOOL OF NURSING FOR THE DEVELOPMENT OF THE INTEGRATIVE HEALTH CURRICULUM	25,000.
URBAN STRATEGIES, INC. 4055 LACLEDE AVE., SUITE 122 SAINT LOUIS, MO 63108		PC	CORE MISSION SUPPORT FOR GARDEN GREEN BAKERY	20,000.
VOTERUNLEAD 143 AVENUE B #2B NEW YORK, NY 10009		PC	RUN51 MINNESOTA	15,000.
VOYAGEUR OUTWARD BOUND SCHOOL 1650 CARROLL AVENUE SAINT PAUL, MN 55104		PC	CORE MISSION FOR URBAN YOUTH OUTWARD BOUND	15,000.
WALK-IN COUNSELING CENTER 2421 CHICAGO AVENUE SOUTH MINNEAPOLIS, MN 55404		PC	CORE MISSION SUPPORT	15,000.
WALKING MOUNTAINS SCIENCE CENTER PO BOX 9469 AVON, CO 81620		PC	WMSC'S 10TH ANNIVERSARY "A TASTE OF NATURE" EVENT	10,000.
WALKING MOUNTAINS SCIENCE CENTER PO BOX 9469 AVON, CO 81620		PC	COMMUNITY PROGRAMS	30,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Paid During the Year (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
WALLIN EDUCATION PARTNERS 451 LEXINGTON PKWY N, SUITE 100 ST. PAUL, MN 55104		PC	GEORGE FELLOWS OPPORTUNITY PATHWAYS PROGRAM A	25,000.
WESTMINSTER TOWN HALL FORUM 1200 MARQUETTE AVENUE MINNEAPOLIS, MN 55403		PC	WESTMINSTER TOWN HALL FORUM WITH BARBARA COMBS FOR MARCH 2021	17,500.
WILDERNESS INQUIRY 1611 COUNTY ROAD B WEST SUITE 315 ST. PAUL, MN 55113		PC	CORE MISSION SUPPORT	15,000.
WOMEN MOVING MILLIONS 19 FULTON STREET, SUITE 301 NEW YORK, NY 10038		PC	WMM PHILANTHROPIC LEADERSHIP CURRICULUM PROGRAM	25,000.
WOMEN'S FOUNDATION OF MINNESOTA 105 FIFTH AVENUE SOUTH, SUITE 300 MINNEAPOLIS, MN 55401-6050		PC	WENDA WEEKES MOORE INTERNSHIP AND REATHA CLARK KING FELLOWSHIP PROGRAM	20,000.
YMCA OF THE NORTH 651 NICOLLET MALL, SUITE 500 MINNEAPOLIS, MN 55402		PC	GEORGE WELLBEING CENTER	400,000.
YOUTHPOWER365 PO BOX 6550 AVON, CO 81620-6550		PC	CORE MISSION SUPPORT	30,000.
YWCA OF MINNEAPOLIS 1130 NICOLET MALL MINNEAPOLIS, MN 55403-2405		PC	IN SUPPORT OF GIRLS INC.	30,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
AUBURN SEMINARY 475 RIVERSIDE DRIVE, SUITE 1800 NEW YORK, NY 10115-0002		PC	TO SUPPORT THE SOJOURNER TRUTH LEADERSHIP CIRCLE: THE SANKOFA YEAR	50,000.
BETA PSI FOUNDATION 1151 HAMMOND DR NE SUITE 240 ATLANTA, GA 30346-1524		PC	IN SUPPORT OF THE LEADERSHIP FOR LIFE PROGRAM.	30,000.
COLLEGE POSSIBLE 755 PRIOR AVENUE, SUITE 200 SAINT PAUL, MN 55104		PC	CORE MISSION SUPPORT	25,000.
COMMUNIDADES LATINAS UNIDAS EN SERVICIO INC. 797 EAST 7TH STREET SAINT PAUL, MN 55106		PC	IN SUPPORT OF YOUTH IN ACTION (YA!) - JOVENES EN ACCION	10,000.
COMPASSION & CHOICES 101 SW MADISON, STREET UNIT 8009 PORTLAND, OR 97207		PC	CORE MISSION SUPPORT	25,000.
CULTURAL WELLNESS CENTER 2025 PORTLAND AVE MINNEAPOLIS, MN 55404		PC	TO SUPPORT A CULTURAL WELLNESS APPROACH IN SOUTH MINNEAPOLIS.	40,000.
DUKE UNIVERSITY BOX 90581 DURHAM, NC 27708		PC	PENNY GEORGE WOMEN'S LEADERSHIP INITIATIVE	72,000.
DUNWOODY COLLEGE OF TECHNOLOGY 818 DUNWOODY BLVD MINNEAPOLIS, MN 55403		PC	IN SUPPORT OF SCHOLARSHIPS FOR THREE GEORGE SCHOLARS PARTICIPATING IN THE WOMEN IN TECHNICAL	30,000.
EARL E. BAKKEN CENTER FOR SPIRITUALITY & HEALING C510 MAYO MEMORIAL BUILDING MMC 505, 420 DELAWARE STREET SE MINNEAPOLIS, MN 55455		PC	CORE MISSION SUPPORT	25,000.
END IN MIND PROJECT 4202 GRAND AVENUE SOUTH MINNEAPOLIS, MN 55409		PC	CORE MISSION SUPPORT	25,000.
Total from continuation sheets				3,716,467.

Part XIV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
END WELL FOUNDATION 1901 AVENUE OF THE STARS 16TH FLOOR LOS ANGELES, CA 90067		PC	HOLLYWOOD HEALTH & SOCIETY PROGRAM	25,000.
FAIRVOTE MN FOUNDATION PO BOX 19440 MINNEAPOLIS, MN 55419-0440		PC	RANKED CHOICE VOTING	15,000.
FAITH IN PUBLIC LIFE PO BOX #33668 WASHINGTON, DC 20033		PC	CORE MISSION SUPPORT	25,000.
FAMILY TREE CLINIC 1919 NICOLLET AVENUE MINNEAPOLIS, MN 55403		PC	CORE MISSION SUPPORT	25,000.
GEORGIA TECH FOUNDATION 313 FERST DRIVE ATLANTA, GA 30332-0535		PC	GEORGE FELLOWS FOR ISYE GRADUATE STUDENTS IN THE AREA OF HEALTH SYSTEM	40,000.
GEORGIA TECH FOUNDATION 760 SPRING STREET, NW, SUITE 400 ATLANTA, GA 30308		PC	GEORGE FELLOWS FOR WOMEN IN ENGINEERING	25,000.
GEORGIA TECH FOUNDATION 760 SPRING STREET, NW, SUITE 400 ATLANTA, GA 30308		PC	ISYE GEORGE FELLOWS LEADERSHIP PROGRAM	88,000.
GIRL SCOUTS OF NORTHEAST TEXAS 6001 SUMERSIDE DRIVE, SUITE 101 DALLAS, TX 75252		PC	CORE MISSION SUPPORT	20,000.
GIRLVENTURES 119 FILBERT STREET OAKLAND, CA 94607		PC	CORE MISSION SUPPORT	10,000.
GUTHRIE THEATER 818 SOUTH 2ND STREET MINNEAPOLIS, MN 55415		PC	ARTISTIC INNOVATION FUND & 2022-2023 ANNUAL FUND	125,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
HARVARD BUSINESS SCHOOL TEELE HALL BOSTON, MA 02163		PC	GEORGE LEADERSHIP FELLOWSHIP PROGRAM	25,000.
INTERFAITH AMERICA 141 WEST JACKSON BOULEVARD, SUITE 3200 CHICAGO, IL 60604		PC	CORE MISSION SUPPORT	50,000.
IRREDUCIBLE GRACE FOUNDATION 585 FULLER AVENUE SAINT PAUL, MN 55103		PC	CORE MISSION SUPPORT	25,000.
JUXTAPOSITION ARTS 2007 EMERSON AVENUE NORTH MINNEAPOLIS, MN 55411		PC	CORE MISSION SUPPORT	20,000.
LOVELY'S SEWING AND ARTS COLLECTIVE 121 N WASHINGTON AVENUE NORTH 4TH FLOOR MINNEAPOLIS, MN 55401		PC	CORE MISSION SUPPORT	2,500.
MARNITA'S TABLE 2136 PENN AVENUE SOUTH MINNEAPOLIS, MN 55405		PC	CORE MISSION SUPPORT	50,000.
MAYO CLINIC 200 FIRST STREET SW ROCHESTER, MN 55905		PC	MAYO CENTER FOR WOMEN'S HEALTHY CENTER	500,000.
MIGIZI 1845 EAST LAKE STREET MINNEAPOLIS, MN 55407		PC	CORE MISSION SUPPORT	20,000.
MIND & LIFE INSTITUTE 977 SEMINOLE TRAIL, PMB 363 CHARLOTTESVILLE, VA 22901		PC	CORE MISSION SUPPORT & FALL DHARMSALA TRIP/EVENT	35,000.
MINDFUL LIFE PROJECT 124 WASHINGTON AVENUE, SUITE B RICHMOND, CA 94801		PC	CORE MISSION SUPPORT	25,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
MINNEAPOLIS PARKS FOUNDATION 4800 MINNEHAHA AVENUE SOUTH MINNEAPOLIS, MN 55417		PC	CORE MISSION SUPPORT	20,000.
MINNESOTA COUNCIL OF CHURCHES 122 WEST FRANKLIN AVENUE, SUITE 100 MINNEAPOLIS, MN 55404		PC	CORE MISSION SUPPORT	25,000.
MINNESOTA LANDSCAPE ARBORETUM FOUNDATION 3675 ARBORETUM DRIVE CHASKA, MN 55318-9613		PC	ENVIRONMENTAL EDUCATION PROGRAMS	15,000.
MINNPOST PO BOX 18438 MINNEAPOLIS, MN 55418		PC	CORE MISSION SUPPORT	5,000.
MN COUNCIL ON FOUNDATIONS 800 WASHINGTON AVENUE N, SUITE 703 MINNEAPOLIS, MN 55401-1167		PC	2022 MEMBERSHIP DUES	9,000.
NATIONAL PARKS CONSERVATION ASSOCIATION 321 E. MAIL STREET, SUITE 424 BOZEMAN, MT 59047		PC	PROTECTING AND CONNECTING WILDLIFE AND COMMUNITIES OF THE GREATER YELLOWSTONE ECOSYSTEM TO ADDRESS	100,000.
NEXTGEN CLIMATE AMERICA, INC 1414 K STREET 6TH FLOOR SACRAMENTO, CA 95814		PC	YOUTH VOTE ACTIVITIES	5,000.
PAGE EDUCATION FOUNDATION 901 N 3RD STREET SUITE 355 MINNEAPOLIS, MN 55401		PC	CORE MISSION SUPPORT AND IMPACT STUDY	20,000.
PLANNED PARENTHOOD OF GREATER TEXAS 7424 GREENVILLE AVE, SUITE 206 DALLAS, TX 75231		PC	CORE MISSION SUPPORT	20,000.
PLANNED PARENTHOOD OF NORTH CENTRAL STATES 671 VANDALIA STREET SAINT PAUL, MN 55114		PC	PEER EDUCATION AND COMMUNITY ASSESSMENT: EMPOWERING A VITAL GENERATION PROGRAM	75,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
PRESIDENT AND FELLOWS OF HARVARD COLLEGE 79 JOHN F. KENNEDY STREET, #123 CAMBRIDGE, MA 02138		PC	GEORGE LEADERSHIP FELLOWSHIP FUND	135,000.
PROJECT SUCCESS ONE GROVELAND TERRACE MINNEAPOLIS, MN 55403-1172		PC	CORE MISSION SUPPORT	30,000.
RIPPLE EFFECT IMAGES 12110 SUNSET HILLS ROAD, SUITE 600 RESTON, VA 20190		PC	CORE MISSION SUPPORT	20,000.
SIGMA CHI FOUNDATION 1714 HINMAN AVENUE EVANSTON, IL 60201		PC	THE BILL GEORGE AUTHENTIC LEADERSHIP CERTIFICATE PROGRAM	50,000.
SOJOURNERS 408 C STREET NORTHEAST WASHINGTON, DC 20002		PC	CORE MISSION SUPPORT	75,000.
SOMALI SUCCESS SCHOOL 2812 EAST 26TH STREET MINNEAPOLIS, MN 55406		PC	CORE MISSION SUPPORT	25,000.
TERGAR INTERNATIONAL 1621 E HENNEPIN AVENUE, SUITE 210 MINNEAPOLIS, MN 55414		PC	CORE MISSION SUPPORT	10,000.
THE CARTER CENTER ONE COPENHILL, 453 JOHN LEWIS FREEDOM PARKWAY NE ATLANTA, GA 30307		PC	EDUCATIONAL INTERNSHIP PROGRAM	50,000.
THE FILM SOCIETY OF MINNEAPOLIS ST. PAUL 125 SE MAIN STREET, SUITE 341 MINNEAPOLIS, MN 55414		PC	WOMEN IN FILM	10,000.
THE LOPPET FOUNDATION, INC. 1301 THEODORE WIRTH PARKWAY MINNEAPOLIS, MN 55422		PC	CORE MISSION SUPPORT	25,000.
Total from continuation sheets				

Part XIV Supplementary Information				
3 Grants and Contributions Approved for Future Payment (Continuation)				
Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
THE NATURE CONSERVANCY 1101 W RIVER PKWY, SUITE 200 MINNEAPOLIS, MN 55415		PC	RESILIENT WATERS IN MINNESOTA PROGRAM	20,000.
THE ON BEING PROJECT 1619 HENNEPIN AVENUE SOUTH MINNEAPOLIS, MN 55403		PC	CIVIL CONVERSATIONS & SOCIAL HEALING INITIATIVE	100,000.
THE SANNEH FOUNDATION 2090 CONWAY STREET SAINT PAUL, MN 55119		PC	CORE MISSION SUPPORT	20,000.
TIDES CENTER ATTN: ACCOUNTS RECEIVABLE - IM4US-PROJECT 3043, PO BOX 399385 SAN FRANCISCO, CA 94139-9385		PC	CORE MISSION SUPPORT & CONFERENCE FOR IM4US	25,000.
UCSF FOUNDATION LOCKBOX 45339 SAN FRANCISCO, CA 94145-0339		PC	OSHER CENTER EXCELLENCE FUND FOR PROGRAM ACTIVITIES RELATED TO THE AREA OF INTEGRATIVE HEALTH AND	8,300.
UNIVERSITY OF MINNESOTA FOUNDATION HUMPHREY SCHOOL OF PUBLIC AFFAIRS, PO BOX 860266 MINNEAPOLIS, MN 55486		PC	SCHOLARSHIPS FOR WOMEN AND LEADERS OF COLOR IN THE NONPROFIT SECTOR FOR THE HUMPHREY POLICY	25,000.
UNIVERSITY OF MINNESOTA FOUNDATION HUMPHREY SCHOOL OF PUBLIC AFFAIRS, PO BOX 860266 MINNEAPOLIS, MN 55486		PC	MONDALE DIALOGUE SERIES	5,000.
UNIVERSITY OF ST. THOMAS 2115 SUMMIT AVENUE SAINT PAUL, MN 55105		PC	GEORGE FAMILY WHOLE-PERSON HEALTH INITIATIVE	166,667.
VOCALESENCE 1900 NICOLLET AVENUE MINNEAPOLIS, MN 55403		PC	CORE MISSION SUPPORT	10,000.
VOYAGEUR OUTWARD BOUND SCHOOL 1650 CARROLL AVENUE SAINT PAUL, MN 55104		PC	CORE MISSION FOR URBAN YOUTH OUTWARD BOUND	15,000.
Total from continuation sheets				

Part XIV Supplementary Information

3 Grants and Contributions Approved for Future Payment (Continuation)

Recipient Name and address (home or business)	If recipient is an individual, show any relationship to any foundation manager or substantial contributor	Foundation status of recipient	Purpose of grant or contribution	Amount
WALKING MOUNTAINS SCIENCE CENTER PO BOX 9469 AVON, CO 81620		PC	COMMUNITY PROGRAMS	30,000.
WALLIN EDUCATION PARTNERS 451 LEXINGTON PKWY N, SUITE 100 ST. PAUL, MN 55104		PC	GEORGE FELLOWS OPPORTUNITY PATHWAYS PROGRAM A	25,000.
WILDERNESS INQUIRY 1611 COUNTY ROAD B WEST SUITE 315 ST. PAUL, MN 55113		PC	CORE MISSION SUPPORT	15,000.
WOMEN MOVING MILLIONS 19 FULTON STREET, SUITE 301 NEW YORK, NY 10038		PC	WMM PHILANTHROPIC LEADERSHIP CURRICULUM PROGRAM	25,000.
WOMEN'S FOUNDATION OF MINNESOTA 105 FIFTH AVENUE SOUTH, SUITE 300 MINNEAPOLIS, MN 55401-6050		PC	WENDA WEEKES MOORE INTERNSHIP AND REATHA CLARK KING FELLOWSHIP PROGRAM	20,000.
YMCA OF THE NORTH 651 NICOLLET MALL, SUITE 500 MINNEAPOLIS, MN 55402		PC	GEORGE WELLBEING CENTER	1,000,000.
Total from continuation sheets				

Part XIV Supplementary Information

3a Grants and Contributions Paid During the Year Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - DUNWOODY COLLEGE OF TECHNOLOGY

IN SUPPORT OF SCHOLARSHIPS FOR THREE GEORGE SCHOLARS PARTICIPATING IN
THE WOMEN IN TECHNICAL CAREERS PROGRAM.

NAME OF RECIPIENT - NATIONAL PARKS CONSERVATION ASSOCIATION

PROTECTING AND CONNECTING WILDLIFE AND COMMUNITIES OF THE GREATER
YELLOWSTONE ECOSYSTEM TO ADDRESS IMPACTS OF CLIMATE CHANGE PROJECT

NAME OF RECIPIENT - UCSF FOUNDATION

OSHER CENTER EXCELLENCE FUND FOR PROGRAM ACTIVITIES RELATED TO THE AREA
OF INTEGRATIVE HEALTH AND HEALING

NAME OF RECIPIENT - UNIVERSITY OF MINNESOTA FOUNDATION

SCHOLARSHIPS FOR WOMEN AND LEADERS OF COLOR IN THE NONPROFIT SECTOR FOR
THE HUMPHREY POLICY FELLOWS PROGRAM

Part XIV Supplementary Information

3b Grants and Contributions Approved for Future Payment Continuation of Purpose of Grant or Contribution

NAME OF RECIPIENT - DUNWOODY COLLEGE OF TECHNOLOGY

IN SUPPORT OF SCHOLARSHIPS FOR THREE GEORGE SCHOLARS PARTICIPATING IN
THE WOMEN IN TECHNICAL CAREERS PROGRAM.

NAME OF RECIPIENT - NATIONAL PARKS CONSERVATION ASSOCIATION

PROTECTING AND CONNECTING WILDLIFE AND COMMUNITIES OF THE GREATER
YELLOWSTONE ECOSYSTEM TO ADDRESS IMPACTS OF CLIMATE CHANGE PROJECT

NAME OF RECIPIENT - UCSF FOUNDATION

OSHER CENTER EXCELLENCE FUND FOR PROGRAM ACTIVITIES RELATED TO THE AREA
OF INTEGRATIVE HEALTH AND HEALING

NAME OF RECIPIENT - UNIVERSITY OF MINNESOTA FOUNDATION

SCHOLARSHIPS FOR WOMEN AND LEADERS OF COLOR IN THE NONPROFIT SECTOR FOR
THE HUMPHREY POLICY FELLOWS PROGRAM

Schedule B
(Form 990)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

▶ Attach to Form 990 or Form 990-PF.
▶ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization

GEORGE FAMILY FOUNDATION

Employer identification number

41-1730855

Organization type (check one):

Filers of:

Section:

Form 990 or 990-EZ

501(c)() (enter number) organization

4947(a)(1) nonexempt charitable trust **not** treated as a private foundation

527 political organization

Form 990-PF

501(c)(3) exempt private foundation

4947(a)(1) nonexempt charitable trust treated as a private foundation

501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of **(1)** \$5,000; or **(2)** 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year ▶ \$ _____

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Name of organization GEORGE FAMILY FOUNDATION	Employer identification number 41-1730855
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Part I Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1	WILLIAM W. GEORGE CHARITABLE LEAD UNITRUST 200 SOUTH SIXTH STREET, SUITE 400 MINNEAPOLIS, MN 55402	\$ 202,259.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
2	ANN PILGRAM GEORGE CHARITABLE LEAD UNITRUST 200 SOUTH SIXTH STREET, SUITE 400 MINNEAPOLIS, MN 55402	\$ 202,259.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
3	WILLIAM W. AND ANN PILGRAM GEORGE 200 SOUTH SIXTH STREET, SUITE 400 MINNEAPOLIS, MN 55402	\$ 7,128,858.	Person <input checked="" type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input checked="" type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)
	_____ _____ _____	\$ _____	Person <input type="checkbox"/> Payroll <input type="checkbox"/> Noncash <input type="checkbox"/> (Complete Part II for noncash contributions.)

Name of organization GEORGE FAMILY FOUNDATION	Employer identification number 41-1730855
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
3	63 SHARES KEURIG DR PEPPER INC _____ _____ _____	\$ 2,224.	12/13/21
3	7,631 SHARES APPLE INC _____ _____ _____	\$ 1,122,215.	08/05/21
3	3,151 SHARES MICROSOFT COPORATION _____ _____ _____	\$ 912,278.	08/05/21
3	63 SHARES KEURIG DR PEPPER INC _____ _____ _____	\$ 2,224.	12/13/21
3	665 SHARES MARVELL TECHNOLOGY, INC _____ _____ _____	\$ 57,582.	12/13/21
3	1,535 SHARES UNITED HEALTH GROUP INC _____ _____ _____	\$ 733,945.	12/13/21

Name of organization GEORGE FAMILY FOUNDATION	Employer identification number 41-1730855
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Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
3	142 SHARES VICTORIA'S SECRET & COMPANY _____ _____ _____	\$ 7,086.	12/13/21
3	1,220 SHARES ADVANCED MICRO DEVICES, INC _____ _____ _____	\$ 163,236.	12/13/21
3	430 SHARES BATH & BODY WORKS, INC _____ _____ _____	\$ 31,300.	12/13/21
	_____ _____ _____	\$ _____	_____
	_____ _____ _____	\$ _____	_____
	_____ _____ _____	\$ _____	_____

Name of organization GEORGE FAMILY FOUNDATION	Employer identification number 41-1730855
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Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) ▶ \$ _____
Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
(e) Transfer of gift			
Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	

Underpayment of Estimated Tax by Corporations

▶ Attach to the corporation's tax return.

▶ Go to www.irs.gov/Form2220 for instructions and the latest information.

Name GEORGE FAMILY FOUNDATION	Employer identification number 41-1730855
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Note: Generally, the corporation is not required to file Form 2220 (see Part II below for exceptions) because the IRS will figure any penalty owed and bill the corporation. However, the corporation may still use Form 2220 to figure the penalty. If so, enter the amount from page 2, line 38, on the estimated tax penalty line of the corporation's income tax return, but **do not** attach Form 2220.

Part I Required Annual Payment

1 Total tax (see instructions)		1	32,141.
2 a Personal holding company tax (Schedule PH (Form 1120), line 26) included on line 1	2a		
b Look-back interest included on line 1 under section 460(b)(2) for completed long-term contracts or section 167(g) for depreciation under the income forecast method	2b		
c Credit for federal tax paid on fuels (see instructions)	2c		
d Total. Add lines 2a through 2c		2d	
3 Subtract line 2d from line 1. If the result is less than \$500, do not complete or file this form. The corporation does not owe the penalty		3	32,141.
4 Enter the tax shown on the corporation's 2020 income tax return. See instructions. Caution: If the tax is zero or the tax year was for less than 12 months, skip this line and enter the amount from line 3 on line 5		4	60,293.
5 Required annual payment. Enter the smaller of line 3 or line 4. If the corporation is required to skip line 4, enter the amount from line 3		5	32,141.

Part II Reasons for Filing - Check the boxes below that apply. If any boxes are checked, the corporation **must** file Form 2220 even if it does not owe a penalty. See instructions.

- 6 The corporation is using the adjusted seasonal installment method.
- 7 The corporation is using the annualized income installment method.
- 8 The corporation is a "large corporation" figuring its first required installment based on the prior year's tax.

Part III Figuring the Underpayment

	(a)	(b)	(c)	(d)	
9 Installment due dates. Enter in columns (a) through (d) the 15th day of the 4th (Form 990-PF filers: Use 5th month), 6th, 9th, and 12th months of the corporation's tax year	9	05/15/21	06/15/21	09/15/21	12/15/21
10 Required installments. If the box on line 6 and/or line 7 above is checked, enter the amounts from Sch A, line 38. If the box on line 8 (but not 6 or 7) is checked, see instructions for the amounts to enter. If none of these boxes are checked, enter 25% (0.25) of line 5 above in each column	10	3,775.	5,423.	13,048.	8,558.
11 Estimated tax paid or credited for each period. For column (a) only, enter the amount from line 11 on line 15. See instructions	11	6,709.	6,000.	13,000.	6,000.
Complete lines 12 through 18 of one column before going to the next column.					
12 Enter amount, if any, from line 18 of the preceding column	12		2,934.	3,511.	3,463.
13 Add lines 11 and 12	13		8,934.	16,511.	9,463.
14 Add amounts on lines 16 and 17 of the preceding column	14				
15 Subtract line 14 from line 13. If zero or less, enter -0-	15	6,709.	8,934.	16,511.	9,463.
16 If the amount on line 15 is zero, subtract line 13 from line 14. Otherwise, enter -0-	16		0.	0.	
17 Underpayment. If line 15 is less than or equal to line 10, subtract line 15 from line 10. Then go to line 12 of the next column. Otherwise, go to line 18	17				
18 Overpayment. If line 10 is less than line 15, subtract line 10 from line 15. Then go to line 12 of the next column	18	2,934.	3,511.	3,463.	

Go to Part IV on page 2 to figure the penalty. Do not go to Part IV if there are no entries on line 17 - no penalty is owed.

Part IV Figuring the Penalty

	(a)	(b)	(c)	(d)
19 Enter the date of payment or the 15th day of the 4th month after the close of the tax year, whichever is earlier. (C corporations with tax years ending June 30 and S corporations: Use 3rd month instead of 4th month. Form 990-PF and Form 990-T filers: Use 5th month instead of 4th month.) See instructions	19			
20 Number of days from due date of installment on line 9 to the date shown on line 19	20			
21 Number of days on line 20 after 4/15/2021 and before 7/1/2021	21			
22 Underpayment on line 17 x $\frac{\text{Number of days on line 21} \times 3\% (0.03)}{365}$...	22 \$	\$	\$	\$
23 Number of days on line 20 after 6/30/2021 and before 10/1/2021	23			
24 Underpayment on line 17 x $\frac{\text{Number of days on line 23} \times 3\% (0.03)}{365}$...	24 \$	\$	\$	\$
25 Number of days on line 20 after 9/30/2021 and before 1/1/2022	25			
26 Underpayment on line 17 x $\frac{\text{Number of days on line 25} \times 3\% (0.03)}{365}$...	26 \$	\$	\$	\$
27 Number of days on line 20 after 12/31/2021 and before 4/1/2022	27			
28 Underpayment on line 17 x $\frac{\text{Number of days on line 27} \times 3\% (0.03)}{365}$...	28 \$	\$	\$	\$
29 Number of days on line 20 after 3/31/2022 and before 7/1/2022	29			
30 Underpayment on line 17 x $\frac{\text{Number of days on line 29} \times \%}{365}$	30 \$	\$	\$	\$
31 Number of days on line 20 after 6/30/2022 and before 10/1/2022	31			
32 Underpayment on line 17 x $\frac{\text{Number of days on line 31} \times \%}{365}$	32 \$	\$	\$	\$
33 Number of days on line 20 after 9/30/2022 and before 1/1/2023	33			
34 Underpayment on line 17 x $\frac{\text{Number of days on line 33} \times \%}{365}$	34 \$	\$	\$	\$
35 Number of days on line 20 after 12/31/2022 and before 3/16/2023	35			
36 Underpayment on line 17 x $\frac{\text{Number of days on line 35} \times \%}{365}$	36 \$	\$	\$	\$
37 Add lines 22, 24, 26, 28, 30, 32, 34, and 36	37 \$	\$	\$	\$
38 Penalty. Add columns (a) through (d) of line 37. Enter the total here and on Form 1120, line 34; or the comparable line for other income tax returns	38 \$			0.

* Use the penalty interest rate for each calendar quarter, which the IRS will determine during the first month in the preceding quarter. These rates are published quarterly in an IRS News Release and in a revenue ruling in the Internal Revenue Bulletin. To obtain this information on the Internet, access the IRS website at www.irs.gov. You can also call 1-800-829-4933 to get interest rate information.

Schedule A Adjusted Seasonal Installment Method and Annualized Income Installment Method

See instructions.

Form 1120-S filers: For lines 1, 2, 3, and 21, "taxable income" refers to excess net passive income or the amount on which tax is imposed under section 1374(a), whichever applies.

Part I Adjusted Seasonal Installment Method

Caution: Use this method only if the base period percentage for any 6 consecutive months is at least 70%. See instructions.

Table with 5 columns: (a) First 3 months, (b) First 5 months, (c) First 8 months, (d) First 11 months. Rows include taxable income for various periods (1a-1c), calculations for each period (2, 3a-3c, 4, 5, 6), and final tax calculations (7-19).

Part II ^{**} Annualized Income Installment Method

		(a)	(b)	(c)	(d)
		First <u>2</u> months	First <u>3</u> months	First <u>6</u> months	First <u>9</u> months
20	Annualization periods (see instructions)				
21	Enter taxable income for each annualization period. See instructions for the treatment of extraordinary items	181,038.	330,849.	592,370.	950,229.
22	Annualization amounts (see instructions)	6.000000	4.000000	2.000000	1.333330
23a	Annualized taxable income. Multiply line 21 by line 22 ...	1,086,228.	1,323,396.	1,184,740.	1,266,969.
23b	Extraordinary items (see instructions)			949,145.	949,145.
23c	Add lines 23a and 23b	1,086,228.	1,323,396.	2,133,885.	2,216,114.
24	Figure the tax on the amount on line 23c using the instructions for Form 1120, Schedule J, line 2, or comparable line of corporation's return	15,099.	18,395.	29,661.	30,804.
25	Enter any alternative minimum tax (trusts only) for each payment period (see instructions)				
26	Enter any other taxes for each payment period. See instr.				
27	Total tax. Add lines 24 through 26	15,099.	18,395.	29,661.	30,804.
28	For each period, enter the same type of credits as allowed on Form 2220, lines 1 and 2c. See instructions				
29	Total tax after credits. Subtract line 28 from line 27. If zero or less, enter -0-	15,099.	18,395.	29,661.	30,804.
30	Applicable percentage	25%	50%	75%	100%
31	Multiply line 29 by line 30	3,775.	9,198.	22,246.	30,804.

Part III Required Installments

		1st installment	2nd installment	3rd installment	4th installment
		Note: Complete lines 32 through 38 of one column before completing the next column.			
32	If only Part I or Part II is completed, enter the amount in each column from line 19 or line 31. If both parts are completed, enter the smaller of the amounts in each column from line 19 or line 31	3,775.	9,198.	22,246.	30,804.
33	Add the amounts in all preceding columns of line 38. See instructions		3,775.	9,198.	22,246.
34	Adjusted seasonal or annualized income installments. Subtract line 33 from line 32. If zero or less, enter -0- ...	3,775.	5,423.	13,048.	8,558.
35	Enter 25% (0.25) of line 5 on page 1 of Form 2220 in each column. Note: "Large corporations," see the instructions for line 10 for the amounts to enter	8,035.	8,036.	8,035.	8,035.
36	Subtract line 38 of the preceding column from line 37 of the preceding column		4,260.	6,873.	1,860.
37	Add lines 35 and 36	8,035.	12,296.	14,908.	9,895.
38	Required installments. Enter the smaller of line 34 or line 37 here and on page 1 of Form 2220, line 10. See instructions	3,775.	5,423.	13,048.	8,558.

FORM 990-PF INTEREST ON SAVINGS AND TEMPORARY CASH INVESTMENTS STATEMENT 1

SOURCE	(A) REVENUE PER BOOKS	(B) NET INVESTMENT INCOME	(C) ADJUSTED NET INCOME
GOLDMAN SACHS	299,488.	299,488.	
MARKET DISCOUNT ON BONDS	-32,790.	-32,790.	
TOTAL TO PART I, LINE 3	266,698.	266,698.	

FORM 990-PF

DIVIDENDS AND INTEREST FROM SECURITIES

STATEMENT 2

SOURCE	GROSS AMOUNT	CAPITAL GAINS DIVIDENDS	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
GOLDMAN SACHS	701,056.	0.	701,056.	701,056.	
TO PART I, LINE 4	701,056.	0.	701,056.	701,056.	

FORM 990-PF

OTHER INCOME

STATEMENT 3

DESCRIPTION	(A) REVENUE PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME
MISCELLANEOUS INVESTMENT INCOME	0.	184,007.	
GOLDMAN SACHS	464.	464.	
TOTAL TO FORM 990-PF, PART I, LINE 11	464.	184,471.	

FORM 990-PF

LEGAL FEES

STATEMENT 4

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
LEGAL FEES	209.	0.		209.
TO FM 990-PF, PG 1, LN 16A	209.	0.		209.

FORM 990-PF

ACCOUNTING FEES

STATEMENT 5

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNTING FEES	32,212.	0.		32,212.
TO FORM 990-PF, PG 1, LN 16B	32,212.	0.		32,212.

FORM 990-PF

OTHER PROFESSIONAL FEES

STATEMENT 6

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
ACCOUNT MANAGEMENT FEES - GOLDMAN SACHS	201,066.	201,066.		0.
CONSULTING FEES	221,304.	0.		221,304.
TO FORM 990-PF, PG 1, LN 16C	422,370.	201,066.		221,304.

FORM 990-PF

TAXES

STATEMENT 7

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
PAYROLL TAX	31,733.	0.		31,733.
PROVISION FOR TAXES	35,516.	0.		0.
MN FILING FEE	25.	0.		25.
TO FORM 990-PF, PG 1, LN 18	67,274.	0.		31,758.

FORM 990-PF

OTHER EXPENSES

STATEMENT 8

DESCRIPTION	(A) EXPENSES PER BOOKS	(B) NET INVEST- MENT INCOME	(C) ADJUSTED NET INCOME	(D) CHARITABLE PURPOSES
BANK FEES	360.	0.		360.
DUES & SUBSCRIPTIONS	48,078.	0.		48,078.
INSURANCE	4,340.	0.		4,340.
MEALS & ENTERTAINMENT	5,662.	0.		5,662.
OFFICE SUPPLIES	3,687.	0.		3,687.
POSTAGE & DELIVERY	277.	0.		277.
TECHNOLOGY EXPENSE	39,612.	0.		39,612.
TELEPHONE & FAX EXPENSE	5,653.	0.		5,653.
UTILITIES	610.	0.		610.
TO FORM 990-PF, PG 1, LN 23	108,279.	0.		108,279.

FORM 990-PF

U.S. AND STATE/CITY GOVERNMENT OBLIGATIONS

STATEMENT 9

DESCRIPTION	U.S. GOV'T	OTHER GOV'T	BOOK VALUE	FAIR MARKET VALUE
U.S. GOVERNMENT OBLIGATIONS	X		6,414,618.	6,258,454.
TOTAL U.S. GOVERNMENT OBLIGATIONS			6,414,618.	6,258,454.
TOTAL STATE AND MUNICIPAL GOVERNMENT OBLIGATIONS				
TOTAL TO FORM 990-PF, PART II, LINE 10A			6,414,618.	6,258,454.

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
3M COMPANY CMN	17,242.	16,850.
ABBOTT LABORATORIES CMN	29,632.	41,237.
ABBVIE INC CMN	28,170.	39,537.
ACCENTURE PLC CMN CLASS A	24,547.	43,528.
ADOBE INC CMN	35,696.	44,798.
ADVANCED MICRO DEVICES, INC. CMN	16,460.	28,780.
AES CORP. CMN	2,509.	2,479.
AFLAC INCORPORATED CMN	4,594.	6,773.
AGILENT TECHNOLOGIES, INC. CMN	4,851.	7,663.
AGREE REALTY CORPORATION CMN	39,063.	43,811.
AIR PRODUCTS & CHEMICALS INC CMN	10,409.	11,007.
AKAMAI TECHNOLOGIES, INC. CMN	2,806.	3,043.
ALAMO GROUP INC. CMN	35,098.	60,344.
ALASKA AIR GROUP INC(DEL HLDG) CMN	1,012.	1,303.
ALBEMARLE CORP CMN	2,879.	4,449.
ALCON, INC. CMN	10,314.	33,628.
ALLEGIANTRAVEL COMPANY CMN	38,669.	47,321.
ALLSTATE CORPORATION COMMON STOCK	4,571.	5,686.
ALPHABET INC. CMN CLASS A	76,263.	144,852.
ALPHABET INC. CMN CLASS C	71,819.	135,999.
AMAZON.COM INC CMN	228,988.	240,072.
AMCOR PLC CMN	2,862.	3,039.
AMEREN CORPORATION CMN	2,924.	3,204.
AMERICAN AIRLINES GROUP INC CMN	1,355.	1,814.
AMERICAN ELECTRIC POWER INC CMN	7,309.	8,007.
AMERICAN EXPRESS CO. CMN	10,541.	17,342.
AMERICAN TOWER CORPORATION CMN	19,008.	22,336.
AMERICAN WATER WORKS CO, INC. CMN	4,523.	5,666.
AMERIPRISE FINANCIAL, INC. CMN	5,390.	8,748.
AMERIS BANCORP CMN	48,237.	73,748.
AMERISAFE, INC CMN	27,928.	33,967.
AMERISOURCEBERGEN CORPORATION CMN	2,254.	3,056.
AMGEN INC. CMN	22,809.	21,147.
ANALOG DEVICES, INC. CMN	11,270.	15,292.
AON PUBLIC LIMITED COMPANY CMN	7,954.	11,722.
APPLE INC. CMN	298,694.	461,486.

APPLIED MATERIALS INC CMN	10,517.	24,076.
APTIV PLC CMN	3,998.	7,258.
ARCHER-DANIELS-MIDLAND COMPANY CMN	4,194.	6,286.
ARISTA NETWORKS, INC. CMN	2,882.	5,463.
ARTIVION INC CMN	36,438.	33,008.
ASSURANT, INC. CMN	1,481.	1,714.
AT&T INC. CMN	34,779.	28,733.
ATRICURE, INC CMN	26,266.	62,716.
AUTODESK, INC. CMN	8,644.	10,123.
AVALONBAY COMMUNITIES INC CMN	3,410.	5,592.
AVIENT CORCMN	60,081.	100,800.
AZENTA INCCMN	44,938.	64,444.
BAKER HUGHES CO CMN	2,480.	3,296.
BALCHEM CORPORATION CMN	17,275.	50,772.
BALL CORPORATION CMN	4,057.	5,102.
BANK OF AMERICA CORP CMN	31,836.	54,100.
BATH & BODY WORKS, INC. CMN	1,311.	3,141.
BECTON, DICKINSON AND COMPANY CMN	12,194.	11,820.
BEST BUY CO INC CMN	4,079.	3,785.
BIOGEN INC. CMN	7,229.	5,998.
BLACKROCK, INC. CMN	15,708.	23,805.
BOOKING HOLDINGS INC. CMN	12,270.	16,795.
BOOT BARNHOLDINGS, INC. CMN	20,043.	76,783.
BORGWARNER INC. CMN	1,508.	1,623.
BOSTON PROPERTIES, INC. COMMON STOCK	2,068.	2,788.
BOSTON SCIENTIFIC CORP. COMMON STOCK	9,166.	9,898.
BRISTOL-MYERS SQUIBB COMPANY CMN	23,359.	22,945.
CALVERT HIGH YIELD BOND FUND CLASS I SHARES	1,959,500.	1,991,770.
CAMPBELL SOUP CO CMN	1,514.	1,304.
CANADIAN PACIFIC RAILWAY LTD CMN	2,584.	2,810.
CAPITAL ONE FINANCIAL CORP CMN	5,357.	11,317.
CARDINAL HEALTH, INC. CMN	2,732.	2,703.
CARMAX, INC. CMN	2,781.	3,386.
CARNIVAL CORPORATION CMN	2,199.	2,595.
CARRIER GLOBAL CORPORATION CMN	6,073.	7,887.
CASTLE BIOSCIENCES INC CMN	29,867.	24,436.
CATALENT, INC. CMN	2,892.	3,457.
CATERPILLAR INC (DELAWARE) CMN	12,860.	18,813.
CATHAY GENERAL BANCORP CMN	45,778.	61,003.
CBOE GLOBAL MARKETS, INC CMN	1,708.	2,478.
CBRE GROUP, INC. CMN CLASS A	2,749.	6,294.
CELANESE CORPORATION COMMON STOCK	2,805.	3,193.
CENTENE CORPORATION CMN	6,168.	7,910.
CENTRAL GARDEN & PET COMPANY CMN CLASS A NON VOTING SHARES	43,886.	63,880.
CERENCE, INC. CMN	45,130.	44,834.
CF INDUSTRIES HOLDINGS, INC. CMN	1,734.	2,548.
CHARLES SCHWAB CORPORATION CMN	10,282.	22,791.
CHEMOCENTRYX, INC CMN	23,671.	23,666.
CHUBB LIMITED CMN	9,725.	14,946.
CHURCH & DWIGHT CO., INC. CMN	3,065.	3,280.
CHURCHILLDOWNS INCORPORATED CMN	29,825.	67,639.
CHUYS HLDGS INC CMN	18,879.	22,048.
CIGNA CORP CMN	10,539.	13,319.
CISCO SYSTEMS, INC. CMN	29,506.	44,359.
CITIGROUP INC. CMN	18,031.	21,076.
CITIZENS FINANCIAL GROUP, INC. CMN	2,057.	3,686.
CLOROX CO (THE) (DELAWARE) CMN	4,717.	3,662.

GEORGE FAMILY FOUNDATION

41-1730855

CMS ENERGY CORPORATION CMN	3,234.	3,578.
COCA-COLA COMPANY (THE) CMN	31,017.	38,013.
COHEN & STEERS, INC. CMN	23,800.	65,220.
COLGATE-PALMOLIVE CO CMN	10,889.	12,033.
COMCAST CORPORATION CMN CLASS A VOTING	32,948.	37,898.
COMERICA INCORPORATED CMN	995.	1,841.
CONAGRA BRANDS INC CMN	3,103.	2,800.
CORTEVA, INC. CMN	3,379.	5,721.
COVETRUS, INC. CMN	49,223.	39,960.
CRYOPORT, INC. CMN	21,470.	53,135.
CSX CORPORATION CMN	9,322.	13,987.
CUMMINS INC COMMON STOCK	5,307.	5,453.
CVS HEALTH CORP CMN	14,519.	23,005.
D.R. HORTON, INC. CMN	3,813.	5,639.
DANAHER CORPORATION CMN	23,247.	34,568.
DAVITA INC CMN	863.	1,138.
DEERE & COMPANY CMN	9,071.	16,165.
DELTA AIR LINES, INC. CMN	2,993.	4,103.
DESCARTESSYSTEMS GRP (THE) CMN	34,292.	64,904.
DIGITAL REALTY TRUST, INC. CMN	7,163.	8,189.
DISCOVER FINANCIAL SERVICES CMN	2,682.	5,894.
DOMINION ENERGY INC CMN	10,985.	10,998.
DOW INC CMN	5,757.	7,203.
DTE ENERGY COMPANY CMN	3,502.	4,215.
DUKE ENERGY CORPORATION CMN	11,073.	13,847.
DXC TECHNOLOGY COMPANY CMN	863.	1,352.
EASTMAN CHEMICAL COMPANY CMN	1,604.	2,677.
EATON CORP PLC CMN	6,589.	11,233.
EBAY INC. CMN	6,136.	7,116.
ECOLAB INC. CMN	7,617.	9,169.
EDWARDS LIFESCIENCES CORPORATI CMN	7,933.	13,085.
ELEVANCE HEALTH INC CMN	11,325.	18,542.
ELI LILLY & CO CMN	20,023.	36,185.
ENDAVA PLCADR CMN	39,195.	79,762.
ENTERGY CORPORATION CMN	3,552.	4,055.
EQUINIX, INC. REIT	11,662.	12,688.
EQUITY RESIDENTIAL CMN	3,311.	5,284.
ESSEX PROPERTY TRUST INC CMN	2,326.	3,898.
ESTEE LAUDER COS INC CL-A CMN CLASS A	8,552.	14,438.
ETSY, INC. CMN	4,730.	4,817.
EVEREST RE GROUP LTD CMN	1,279.	1,370.
EVERSOURCE ENERGY CMN	5,389.	5,641.
EXELON CORPORATION CMN	6,162.	9,530.
EXPEDITORS INTERNATIONAL OF WA CMN	2,205.	3,357.
FEDERAL RLTY INVT TR SBI CMN	942.	1,500.
FEDEX CORPORATION CMN	8,569.	10,604.
FIFTH THIRD BANCORP CMN	2,291.	4,648.
FIRST REPUBLIC BANK CMN SERIES	3,492.	5,576.
FIVE BELOW INC CMN	6,733.	40,344.
FMC CORPORATION CMN	1,628.	1,656.
FORD MOTOR COMPANY CMN	4,656.	13,687.
FREEMPORT-MCMORAN INC CMN	3,650.	10,266.
GAP INC CMN	697.	706.
GENERAL ELECTRIC COMPANY CMN	9,655.	17,208.
GENERAL MILLS INC CMN	6,649.	7,008.
GENERAL MOTORS COMPANY CMN	7,958.	14,130.
GILEAD SCIENCES CMN	14,243.	15,030.
GLACIER BANCORP INC (NEW) CMN	37,206.	72,293.

GLOBE LIFE INC CMN	977.	1,031.
GLOBUS MEDICAL INC CMN CLASS A	22,468.	75,016.
GOLDMAN SACHS GROUP, INC.(THE) CMN	1,641,821.	7,784,893.
GRAND CANYON EDUCATION, INC. CMN	20,253.	52,712.
HALLIBURTON COMPANY CMN	2,500.	3,385.
HALOZYME THERAPEUTICS, INC. CMN	67,246.	75,394.
HANESBRANDS INC. CMN	909.	953.
HARTFORD FINANCIAL SRVCS GROUP CMN	2,454.	4,096.
HASBRO, INC. CMN	1,745.	2,239.
HEALTH EQUITY, INC. CMN	45,385.	40,480.
HEALTHPEAK PROPERTIES INC CMN	2,581.	3,392.
HEARTLANDEXPRESS INC CMN	14,298.	17,913.
HELEN OF TROY LTD (NEW) CMN	17,563.	40,338.
HELIOS TECHNOLOGIES INC. CMN	32,820.	86,870.
HEWLETT PACKARD ENTERPRISE CO CMN	2,056.	3,416.
HILTON WORLDWIDE HOLDINGS INC. CMN	4,026.	7,176.
HOLOGIC INCORPORATED CMN	2,995.	3,369.
HORACE MANN EDUCATORS CORP CMN	52,478.	47,988.
HORMEL FOODS CORPORATION CMN	2,154.	2,050.
HOST HOTELS & RESORTS INC CMN	1,198.	1,913.
HOULIHAN LOKEY, INC. CMN	32,818.	73,603.
HP INC. CMN	3,733.	7,774.
HUMANA INC. CMN	8,803.	9,756.
HUNTINGTON BANCSHARES INCORPOR CMN	2,514.	3,660.
ICF INTERNATIONAL INC CMN	30,609.	56,685.
ICU MEDICAL INC CMN	7,567.	31,092.
IDACORP, INC. CMN	34,532.	50,536.
IHS MARKIT LTD CMN	5,681.	8,773.
ILLINOIS TOOL WORKS CMN	9,049.	11,409.
ILLUMINA, INC CMN	9,036.	9,511.
INDEPENDENT BANK CORP. CMN	25,819.	32,066.
INGERSOLL RAND INC CMN	3,130.	3,898.
INTEGRA LIFESCIENCES HOLDING CORPORATION	45,488.	54,664.
INTEL CORPORATION CMN	32,905.	34,608.
INTERNATIONAL PAPER CO. CMN	3,524.	3,101.
INTERPUBLIC GROUP COS CMN	1,236.	2,434.
INTL BUSINESS MACHINES CORP CMN	17,771.	20,065.
INTL.FLAVORS & FRAGRANCE CMN	5,234.	6,058.
INTRA-CELLULAR THERAPIES, INC. CMN	16,901.	17,796.
INVESCO LTD. CMN	963.	2,095.
IRON MOUNTAIN INCORPORATED CMN	1,587.	2,647.
J. M. SMUCKER COMPANY (THE) CMN	1,812.	2,173.
JOHNSON & JOHNSON CMN	64,651.	74,073.
JOHNSON CONTROLS INTERNATIONAL CMN	4,768.	9,543.
JPMORGAN CHASE & CO CMN	49,198.	77,750.
KELLOGG COMPANY CMN	3,230.	3,028.
KEYCORP CMN	2,076.	3,816.
KEYSIGHT TECHNOLOGIES, INC. CMN	3,015.	5,989.
KIMBERLY-CLARK CORPORATION CMN	8,798.	8,067.
KIMCO REALTY CORPORATION CMN	1,061.	2,145.
KINDER MORGAN INC CMN CLASS P	4,598.	5,139.
KLA CORP CMN	7,322.	10,753.
KROGER COMPANY CMN	4,005.	5,069.
KYNDRYL HOLDINGS INC CMN	873.	525.
LAM RESEARCH CORPORATION CMN	8,647.	16,575.
LAS VEGAS SANDS CORP. CMN	2,548.	2,033.
LEIDOS HLDGS INC CMN	1,744.	1,689.
LHC GROUP, INC. CMN	40,795.	50,363.

LINCOLN NATL.CORP.INC. CMN	1,626.	2,799.
LINDE PLC CMN	21,107.	29,447.
LITHIA MOTORS INC CL-A CMN CLASS A	14,742.	50,482.
LOEWS CORPORATION CMN	1,101.	1,733.
LOWES COMPANIES INC CMN	18,376.	29,984.
LUMEN TECHNOLOGIES INC CMN	1,757.	2,033.
LYONDELLBASELL INDUSTRIES N.V. CMN CLASS A	5,099.	4,427.
MACOM TECHNOLOGY SOLUTIONS CMN	41,427.	99,833.
MAGNOLIA OIL & GAS CORP CMN CLASS A	49,818.	75,952.
MARATHON PETROLEUM CORPORATION CMN	4,225.	6,975.
MARRIOTT INTERNATIONAL, INC CMN CLASS A	4,267.	7,271.
MASTERCARD INCORPORATED CMN CLASS A	48,284.	52,461.
MATADOR RES CO CMN	49,711.	55,380.
MC DONALDS CORP CMN	25,518.	32,705.
MCCORMICK & CO NON VTG SHRS CMN	3,725.	3,588.
MCKESSON CORPORATION CMN	3,891.	6,226.
MEDPACE HOLDINGS, INC. CMN	46,613.	83,356.
MEDTRONIC PUBLIC LIMITED COMPA CMN	22,675.	23,071.
MERCK & CO., INC. CMN	33,492.	32,197.
META PLATFORMS INC-CLASS A CMN CLASS A	102,865.	132,522.
METLIFE, INC. CMN	5,174.	8,124.
METTLER-TOLEDO INTL CMN	3,839.	6,789.
MGM RESORTS INTERNATIONAL CMN	1,433.	3,007.
MICROCHIP TECHNOLOGY INCORPORA CMN	6,744.	7,835.
MICRON TECHNOLOGY, INC. CMN	8,835.	17,624.
MICROSOFT CORPORATION CMN	262,075.	418,046.
MINERALS TECHNOLOGIES INC. CMN	49,922.	61,007.
MOHAWK INDUSTRIES INC COMMON STOCK	926.	1,822.
MOLSON COORS BEVERAGE CO CMN CLASS B	930.	1,159.
MONDELEZ INTERNATIONAL, INC. CMN	13,156.	15,532.
MOODY'S CORPORATION CMN	8,219.	11,327.
MORGAN STANLEY CMN	14,200.	26,601.
MOSAIC COMPANY (THE) CMN	1,097.	2,318.
MSCI INC. CMN	5,063.	8,578.
NASDAQ INC. CMN	3,117.	4,830.
NATIONAL HEALTH INVESTORS, INC CMN	35,258.	34,438.
NEWELL BRANDS INC CMN	1,566.	1,310.
NEWMONT CORP CMN	8,888.	8,125.
NEWS CORPORATION CMN CLASS A	1,162.	1,160.
NEWS CORPORATION CMN CLASS B	165.	203.
NIELSEN HLDGS PLC CMN	896.	1,190.
NIKE CLASS-B CMN CLASS B	22,500.	35,167.
NISOURCE INC. CMN	1,336.	1,546.
NORFOLK SOUTHERN CORP CMN	8,334.	11,908.
NORTHERN TRUST CORP CMN	4,275.	6,015.
NORTHWESTERN CORPORATION CMN	48,286.	58,989.
NORTONLIFELOCK IN CMN	2,206.	2,546.
NOVANTA INC. CMN	40,021.	80,406.
NOVARTIS AG-ADR SPONSORED ADR CMN	74,113.	169,167.
NRG ENERGY, INC. CMN	1,539.	1,852.
NVIDIA CORPORATION CMN	51,588.	121,467.
OCEANFIRSTFINANCIAL CORP CMN	38,772.	48,418.
OLLIE'S BARGAIN OUTLET HLDG INC CMN	36,857.	27,540.
OMNICOM GROUP CMN	2,890.	2,811.
ONEOK INC CMN	1,987.	4,113.
OPEN LENDING CORP CMN	25,557.	15,736.
ORGANON & CO CMN	1,577.	1,188.
ORION OFFICE REIT INC CMN	136.	93.

OXFORD INDINC CMN	28,960.	44,161.
PACCAR INC CMN	4,878.	4,937.
PACIFIC PREMIER BANCORP, INC CMN	60,480.	64,969.
PARKER-HANNIFIN CORP. CMN	4,592.	6,999.
PATRICK INDUSTRIES, INC. CMN	41,742.	68,990.
PAYCOR HCM, INC. CMN	40,075.	40,075.
PAYLOCITYHOLDING CORPORATION CMN	17,847.	59,985.
PENTAIR PLC. CMN	1,316.	1,972.
PEPSICO, INC. CMN	31,101.	39,501.
PERFORMANCE FOOD GROUP COMPANY CMN	54,990.	81,179.
PFIZER INC. CMN	40,792.	54,739.
PGIM HIGH YIELD FUND CLASS Z	1,967,641.	2,022,007.
PHREESIA INC CMN	58,931.	70,030.
PINNACLE WEST CAPITAL CORP CMN	1,465.	1,341.
PNC FINANCIAL SERVICES GROUP, CMN	7,675.	13,836.
PPG INDUSTRIES, INC. CMN	4,654.	6,725.
PPL CORPORATION CMN	3,970.	4,206.
PRIMORIS SERVICES CORPORATION CMN	48,302.	47,118.
PRINCIPAL FINANCIAL GROUP, INC CMN	2,427.	2,893.
PROCTER & GAMBLE COMPANY (THE) CMN	53,688.	64,941.
PROGYNY INC CMN	26,965.	51,709.
PROLOGIS INC CMN	12,854.	20,708.
PRUDENTIAL FINANCIAL INC CMN	5,086.	7,252.
PUBLIC-SVC ENTERPRISE GROUP HOLDING CO	4,752.	5,806.
PULTEGROUP INC. CMN	2,145.	2,636.
PVH CORP CMN	711.	1,280.
QUALCOMM INC CMN	21,045.	34,197.
QUEST DIAGNOSTICS INCORPORATED CMN	2,665.	3,806.
RALPH LAUREN CORP CMN CLASS A	610.	956.
RAPID7, INC. CMN	41,099.	85,443.
RBC BEARINGS INCORPORATED CMN	29,878.	74,729.
REALTY INCOME CORPORATION CMN	5,273.	5,962.
REGENCY CENTERS CORPORATION CMN	1,179.	2,051.
REGENERON PHARMACEUTICAL INC CMN	11,088.	11,367.
REGIONS FINANCIAL CORPORATION CMN	1,914.	3,405.
REPUBLIC SERVICES INC CMN	2,908.	4,477.
RESMED INC. CMN	4,269.	5,991.
REVOLVE GROUP INC CMN CLASS A	19,341.	25,218.
RITCHIE BROS. AUCTIONEERS INC CMN	21,206.	59,863.
ROCKWELL AUTOMATION INC CMN	4,421.	6,628.
ROYAL CARIBBEAN GROUP ISIN: LR0008862868	2,299.	2,768.
RYMAN HOSPITALITY PPTYS INC CMN	45,801.	51,498.
S&P GLOBAL INC. CMN	14,605.	19,349.
SALESFORCE INC CMN	32,341.	40,915.
SCHLUMBERGER LTD CMN	4,734.	7,038.
SEACOAST BANKING CORPORATION O CMN	51,387.	70,780.
SEAGATE TECHNOLOGY HOLDIN PLC CMN	1,566.	3,859.
SEMPRA ENERGY CMN	7,158.	7,336.
SHYFT GROUP, INC. (THE) CMN	29,722.	49,867.
SILGAN HOLDINGS INC CMN	14,666.	27,932.
SILICON LABORATORIES INC. CMN	25,514.	72,660.
SIMON PROPERTY GROUP INC CMN	4,174.	9,267.
SKYLINE CHAMPION CORPORATION CMN	39,638.	122,814.
SOUTHWEST AIRLINES CO CMN	3,282.	4,113.
SPX CORPORATION CMN	68,387.	67,438.
STAG INDUSTRIAL, INC. CMN	49,723.	100,008.
STANLEY BLACK & DECKER, INC. CMN	4,154.	4,904.
STARBUCKS CORP. CMN	15,401.	22,692.

STATE STREET CORPORATION (NEW) CMN	5,443.	7,111.
STIFEL FINANCIAL CORP CMN	23,736.	67,603.
SUPERNUS PHARMACEUTICALS, INC. CMN	51,904.	58,641.
SYLVAMO CORPORATION CMN	190.	139.
SYNCHRONY FINANCIAL CMN	2,345.	4,361.
SYNEOS HEALTH INC CMN	37,106.	89,229.
T. ROWE PRICE GROUP, INC. CMN	6,017.	8,456.
TAPESTRY, INC. CMN	787.	1,949.
TARGET CORPORATION CMN	11,432.	18,978.
TE CONNECTIVITY LTD CMN	5,046.	8,712.
TEREX CORP(NEW) CMN	32,444.	31,864.
TEXAS INSTRUMENTS INC. CMN	21,040.	28,459.
TEXAS ROADHOUSE, INC. CMN	28,825.	89,280.
THE BANK OF NY MELLON CORP CMN	6,259.	9,757.
THE HERSHEY COMPANY CMN	3,429.	4,450.
THE HOME DEPOT, INC. CMN	50,232.	72,627.
THE KRAFT HEINZ CO CMN	3,850.	3,913.
THE SOUTHERN CO. CMN	11,225.	12,002.
THE TRAVELERS COMPANIES, INC CMN	5,077.	6,726.
THE WILLIAMS COMPANIES, INC. CMN	4,167.	5,026.
TJX COMPANIES INC (NEW) CMN	11,980.	15,260.
TRANE TECHNOLOGIES PUBLIC LIMI CMN	4,690.	7,879.
TRUIST FINANCIAL CORPORATION CMN	9,177.	13,408.
TYSON FOODS INC CL-A CMN CLASS A	3,194.	4,358.
U.S. BANCORP CMN	9,366.	13,648.
UFP INDUSTRIES, INC. CMN	13,332.	86,949.
UNION PACIFIC CORP. CMN	20,960.	27,208.
UNITED AIRLINES HOLDINGS INC CMN	2,158.	2,583.
UNITED PARCEL SERVICE, INC. CLASS B COMMON STOCK	19,066.	25,506.
UNITEDHEALTH GROUP INCORPORATE CMN	50,334.	78,334.
US ECOLOGYHOLDINGS INC CMN	31,774.	24,115.
VENTAS, INC. CMN	2,643.	3,300.
VERACYTE, INC. CMN	25,999.	37,616.
VERISK ANALYTICS, INC. CMN	4,513.	5,718.
VERIZON COMMUNICATIONS, INC. CMN	39,504.	34,969.
VF CORP CMN	3,385.	3,881.
VIATRIS INC CMN	3,105.	2,652.
VIAVI SOLUTIONS, INC. CMN	49,231.	66,956.
VISA INC. CMN CLASS A	57,519.	60,245.
W.W. GRAINGER INC CMN	2,463.	3,628.
WALGREENS BOOTS ALLIANCE, INC. CMN	4,842.	6,103.
WALT DISNEY COMPANY (THE) CMN	39,169.	46,467.
WASTE MANAGEMENT INC CMN	7,675.	10,515.
WATERS CORPORATION COMMON STOCK	2,038.	3,726.
WEC ENERGY GROUP, INC. CMN	3,721.	3,980.
WELLS FARGO & CO (NEW) CMN	17,668.	33,442.
WELLTOWER INC. CMN	4,880.	5,918.
WEST PHARMACEUTICAL SERVICES INC	3,326.	5,628.
WESTROCK COMPANY CMN	1,458.	2,085.
WEYERHAEUSER COMPANY CMN	3,631.	5,148.
WHIRLPOOL CORP. CMN	1,994.	2,581.
WOLVERINERWORLD WIDE CMN	28,908.	35,126.
XCEL ENERGY INC. CMN	5,647.	5,521.
XYLEM INC. CMN	2,513.	3,478.
YUM BRANDS, INC. CMN	4,314.	6,388.
ZIMMER BIOMET HOLDINGS INC	4,741.	4,328.

GEORGE FAMILY FOUNDATION

41-1730855

TOTAL TO FORM 990-PF, PART II, LINE 10B

<u>12,144,829.</u>	<u>21,703,320.</u>
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FORM 990-PF

CORPORATE BONDS

STATEMENT 11

DESCRIPTION	BOOK VALUE	FAIR MARKET VALUE
3M COMPANY 1.75% 02/14/2023 SR LIEN	423,381.	432,565.
AT&T INC. 2.75% 06/01/2031 USD SER * SR LIEN	15,653.	15,355.
BANK OF MONTREAL MTN 2.9% 03/26/2022 SR LIEN	374,048.	380,210.
BANK OF NOVA SCOTIA 2.0% 11/15/2022 SR LIEN	314,902.	319,954.
BB&T CORPORATION MTN 3.05% 06/20/2022 SR LIEN	314,991.	318,384.
BP CAP MARKETS AMERICA 2.75% 05/10/2023 SER * SR LIEN	15,189.	15,422.
CANADIAN IMPERIAL BANK 3.5% 09/13/2023 USD SER BKNT SR LIEN	39,931.	42,238.
DOMINION ENERGY INC 3.3% 03/15/2025 USD SER A SR LIEN	424,324.	448,862.
DOWDUPONT INC. 4.205% 11/15/2023 USD SR LIEN	225,829.	239,164.
FISERV, INC. 2.75% 07/01/2024 USD SR LIEN	25,433.	26,207.
GLAXOSMITHKLINE CAPITAL PLC 2.85% 05/08/2022 SR LIEN	39,960.	40,508.
GLAXOSMITHKLINE CAPITAL PLC 3.375% 05/15/2023 SER 5Y SR LIEN	356,525.	363,976.
JPMORGAN CHASE & CO. HYBRID 04/01/2023 SR LIEN CPN 03/22/19 3.207%	42,000.	42,587.
KEYBANK NATIONAL ASSOCIATION 3.3% 02/01/2022 SER FXD SR LIEN	399,820.	406,388.
LABORATORY CORPORATION OF AMER 2.3% 12/01/2024 USD SR LIEN	10,369.	10,267.
M&T BANK CORPORATION 3.55% 07/26/2023 USD SR LIEN	39,969.	42,137.
MCDONALD'S CORPORATION MTN 3.35% 04/01/2023 SR LIEN	32,887.	34,250.
MERCK & CO., INC. 2.4% 09/15/2022 SR LIEN	38,743.	39,618.
MITSUBISHI UFJ FIN GRP 2.193% 02/25/2025 USD SR LIEN	250,000.	256,971.
MOODY'S CORPORATION 2.625% 01/15/2023 USD SER WI SR LIEN	373,878.	385,790.
MPLX LP 4.8% 02/15/2029 USD SR LIEN	5,841.	5,805.
NATIONAL RURAL UTIL COOP MTN 2.3% 09/15/2022 SR LIEN	374,925.	381,563.
ORACLE CORPORATION 2.4% 09/15/2023 USD SR LIEN	397,090.	410,783.
ORACLE CORPORATION 2.5% 04/01/2025 USD SR LIEN	26,219.	25,752.
PACCAR FINANCIAL CORP MTN 0.35% 08/11/2023 USD SR LIEN	339,555.	337,750.
PAYPAL HOLDINGS, INC. 2.4% 10/01/2024 USD SR LIEN	20,211.	20,824.
PFIZER INC. 3.4% 05/15/2024 USD SR LIEN	114,532.	117,007.
PROCTER & GAMBLE COMPANY (THE) 2.15% 08/11/2022 SR LIEN	274,599.	280,352.
PUBLIC SERVICE ELECTRIC MTN 3.25% 09/01/2023 USD SR LIEN	36,935.	38,693.

GEORGE FAMILY FOUNDATION

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RECKITT BENCKISER TREASURY SER 2.375% 06/24/2022 PVT REGS SR LIEN	399,232.	403,154.
ROYAL BANK OF CANADA MTN 2.25% 11/01/2024 USD SR LIEN	374,168.	386,685.
ROYAL BANK OF CANADA MTN 2.8% 04/29/2022 SR LIEN	49,979.	50,649.
SUMITOMO MITSUI FINANCIAL GROU 2.448% 09/27/2024 USD SR LIEN	375,000.	388,175.
TEXAS INSTRUMENTS INC 2.25% 05/01/2023 USD SR LIEN	36,529.	37,653.
TORONTO-DOMINION BANK (THE) MTN 1.9% 12/01/2022 SR LIEN	374,584.	380,263.
TOTAL CAPITAL INTERNATIONAL SA 2.875% 02/17/2022 SR LIEN	400,095.	405,533.
TOYOTA MOTOR CREDIT CORP MTN 2.0% 10/07/2024 USD SR LIEN	269,757.	277,635.
U.S. BANCORP 2.4% 07/30/2024 USD SR LIEN	415,592.	434,046.
UNITEDHEALTH GROUP INC 2.375% 10/15/2022 SR LIEN	254,171.	259,897.
TOTAL TO FORM 990-PF, PART II, LINE 10C	<u>8,296,846.</u>	<u>8,503,072.</u>

FORM 990-PF

OTHER INVESTMENTS

STATEMENT 12

DESCRIPTION	VALUATION METHOD	BOOK VALUE	FAIR MARKET VALUE
ARTISAN: DYNAMIC EQUITY(NON-US EQUITY) OFFSHORE L.P.	COST	0.	3,170,487.
BROAD STREET REAL ESTATE CREDIT PARTNER III OFFSHORE LP	COST	120,213.	159,809.
GS MEZZANINE PARTNERS V PMD FUND OFFSHORE, LTD. (CLASS C)	COST	0.	26,600.
ISHARES MSCI EAFE ETF	COST	223,534.	296,923.
ISHARES RUSSELL 2000 ETF	COST	191,990.	387,953.
MN8 ENERGY LLC LLC	COST	231,877.	318,955.
PETERSHILL PRIVATE EQUITY OFFSHORE LP	COST	70,772.	196,585.
PRIVATE EQUITY MANAGERS (2016) OFFSHORE SCSP	COST	1,033,023.	1,920,989.
PRIVATE EQUITY MANAGERS (2017) OFFSHORE SCSP	COST	1,036,765.	2,120,880.
PRIVATE EQUITY MANAGERS (2018) OFFSHORE SCSP	COST	909,046.	1,164,785.
PRIVATE EQUITY MANAGERS (2019) OFFSHORE SCSP	COST	540,301.	719,783.
PRIVATE EQUITY MANAGERS (2020) OFFSHORE SCSP	COST	175,364.	187,681.
PRIVATE EQUITY MANAGERS (2021) OFFSHORE SCSP	COST	9,171.	8,623.
PRIVATE TECHNOLOGY OPPORTUNITI SPDR S&P 500 ETF TRUST	COST	152,681.	232,789.
TCV XI ACCESS OFFSHORE SCSP	COST	7,018,877.	16,157,572.
TECHNOLOGY SELECT INDEX 'SPDR'	COST	218,979.	209,542.
VANGUARD FTSE EMERGING MKTS ETF	COST	1,024,500.	2,653,604.
VINTAGE FUND VI OFFSHORE, L.P.	COST	106,243.	116,478.
VINTAGE VII OFFSHORE SCSP	COST	0.	246,872.
VINTAGE VIII OFFSHORE SCSP	COST	444,957.	956,447.
VINTAGE VIII OFFSHORE SCSP	COST	430,070.	704,295.
WELLINGTON: NON-US EQUITY OFFSHORE LP	COST	975,000.	2,987,912.
WEST STREET CAPITAL PARTNERS VII PARALLEL, L.P.	COST	378,272.	610,263.
WEST STREET CAPITAL PARTNERS VIII - PARALLEL, L.P.	COST	322,110.	328,064.
WEST STREET STRATEGIC SOLUTION OFFSHORE FEEDER FUND I, LLC	COST	213,773.	235,690.
TOTAL TO FORM 990-PF, PART II, LINE 13		15,827,518.	36,119,581.

FORM 990-PF

OTHER LIABILITIES

STATEMENT 13

DESCRIPTION

BOY AMOUNT

EOY AMOUNT

BOOK ADJUSTMENT ON ALTERNATIVE
INVESTMENTS

483,410.

573,780.

TOTAL TO FORM 990-PF, PART II, LINE 22

483,410.

573,780.

NAME AND ADDRESS	TITLE AND AVRG HRS/WK	COMPEN- SATION	EMPLOYEE BEN PLAN CONTRIB	EXPENSE ACCOUNT
ANN P. GEORGE 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	CO-CHAIR 15.00	0.	0.	0.
GAYLE M. OBER 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	PRESIDENT 40.00	222,494.	20,488.	0.
JEFFREY P. GEORGE 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	TREASURER 5.00	0.	0.	0.
JONATHAN R. GEORGE 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	DIRECTOR 1.00	0.	0.	0.
SEAN MALONE 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	PRESIDENT 40.00	106,402.	9,382.	0.
WILLIAM W. GEORGE 1818 OLIVER AVENUE SOUTH MINNEAPOLIS, MN 55405	CO-CHAIR 15.00	0.	0.	0.
TOTALS INCLUDED ON 990-PF, PAGE 6, PART VII		328,896.	29,870.	0.

GRANTEE'S NAME

THE 1440 FOUNDATION

GRANTEE'S ADDRESS

895 BETHANY DRIVE
SCOTTS VALLEY, CA 95066

GRANT AMOUNT

400,000.

DATE OF GRANT

06/18/20

AMOUNT EXPENDED

356,674.

PURPOSE OF GRANT

SUPPORT THE DEVELOPMENT OF 1440 LEADERSHIP CENTER & THE CENTER'S
SCHOLARSHIP PROGRAM

DATES OF REPORTS BY GRANTEE

07/13/2022

ANY DIVERSION BY GRANTEE

NONE

RESULTS OF VERIFICATION

TO THE BEST OF THE FOUNDATION'S KNOWLEDGE, NO PORTION OF THE GRANTED FUNDS
HAVE BEEN DIVERTED FROM THE PURPOSE OF THE GRANT AS SET FORTH ABOVE.

GRANTEE'S NAME

THE 1440 FOUNDATION

GRANTEE'S ADDRESS

895 BETHANY DRIVE
SCOTTS VALLEY, CA 95066

GRANT AMOUNT

400,000.

DATE OF GRANT

07/03/19

AMOUNT EXPENDED

400,000.

PURPOSE OF GRANT

SUPPORT THE DEVELOPMENT OF 1440 LEADERSHIP CENTER & SCHOLARSHIPS

DATES OF REPORTS BY GRANTEE

07/13/2022

ANY DIVERSION BY GRANTEE

NONE

RESULTS OF VERIFICATION

TO THE BEST OF THE FOUNDATION'S KNOWLEDGE, NO PORTION OF THE GRANTED FUNDS
HAVE BEEN DIVERTED FROM THE PURPOSE OF THE GRANT AS SET FORTH ABOVE.

FORM 990-PF

ELECTION UNDER REGULATIONS SECTION
53.4942(A)-3(D)(2) TO TREAT
EXCESS QUALIFYING DISTRIBUTIONS
AS DISTRIBUTIONS OUT OF CORPUS

STATEMENT 16

SEE GENERAL EXPLANATION STATEMENT 18

NAME OF MANAGER

ANN P. GEORGE
WILLIAM W. GEORGE

GENERAL EXPLANATION

STATEMENT 18

FORM/LINE IDENTIFIER

FORM 990PF PT XIII LN 4C - ELECTION UNDER REG SEC 53.4942(A)-3(D)(2)

EXPLANATION:

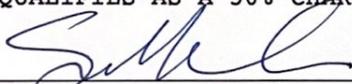
ELECTION UNDER REG SECTION 53.4942(A)-3(D)(2) TO TREAT EXCESS QUALIFYING DISTRIBUTIONS AS DISTRIBUTIONS OUT OF CORPUS

STATEMENT REGARDING QUALIFYING STATUS AS A CONDUIT PRIVATE FOUNDATION

PURSUANT TO IRC SECTION 4942(H) AND TREASURY REGULATIONS SECTION 53.4942(A)-3(D)(2), THE TAXPAYER HEREBY ELECTS TO TREAT THE CURRENT YEAR QUALIFYING DISTRIBUTIONS OF \$1,600,572 AS BEING MADE OUT OF CORPUS.

PURSUANT TO IRC SECTION 4942(H) AND TREASURY REGULATIONS SECTION 53.4942(A)-3(C)(2)(IV), THE TAXPAYER HEREBY ELECTS TO TREAT AS CURRENT DISTRIBUTION OUT OF CORPUS \$2,905,343 WHICH WAS PREVIOUSLY DISTRIBUTED IN 2020; \$2,930,297 WHICH WAS PREVIOUSLY DISTRIBUTED IN 2016; AND \$100,764 WHICH WAS PREVIOUSLY DISTRIBUTED IN 2017 AND CARRIED OVER. THE TAXPAYER ALSO HEREBY ELECTS TO TREAT SUCH AMOUNTS AS A DISTRIBUTION OUT OF CORPUS UNDER TREASURY REGULATIONS SECTION 53.9492(A)-3(D)(1)(III). THE TAXPAYER IS ALLOWED TO MAKE SUCH ELECTIONS BECAUSE (1) SUCH AMOUNT HAS NOT BEEN AVAILABLE FOR ANY OTHER PURPOSE BY THE TAXPAYER, (2) SUCH CORPUS DISTRIBUTION OCCURRED WITHIN THE PRECEDING FIVE YEARS, AND (3) SUCH AMOUNT WILL NOT LATER BE AVAILABLE FOR ANY OTHER PURPOSE.

AS SUCH, THE TAXPAYER MEETS THE REQUIREMENTS OF IRC SECTION 170(B)(1)(A)(VII), 170(B)(1)(F)(II), AND 4942(H) IN THAT (A) THE TAXPAYER HAD NO REMAINING UNDISTRIBUTABLE INCOME FROM ANY PRIOR TAX YEAR, (B) THE TAXPAYER DISTRIBUTED ALL OF ITS DISTRIBUTABLE AMOUNT FOR 2021 SO THAT THERE WAS NO UNDISTRIBUTABLE AMOUNT FOR 2021, AND (C) THE TAXPAYER MADE QUALIFYING DISTRIBUTIONS OUT OF CORPUS IN AMOUNT EQUAL TO 100% OF ALL CONTRIBUTIONS RECEIVED BY THE TAXPAYER DURING 2021. THEREFORE, THE TAXPAYER IS A CONDUIT PRIVATE FOUNDATION IN 2021 AND QUALIFIES AS A 50% CHARITY.


SIGNATURE OF OFFICER